

EUROPEAN NEWS

French choose liberté over fraternité

By Ian Davidson in Paris

France's Communist-led CGT trade union federation held a splendid party on Monday night for its departing first secretary, Mr Henri Krasnicki, who is retiring at the age of 67. It was a distinctive send-off, in the form of a Mozart concert at the Opéra Comique in Paris, with extracts from *The Marriage of Figaro* and *The Magic Flute*. It should have given Mr Krasnicki particular pleasure, since he is renowned in trade union circles for his passion for Mozart.

In the cold light of day, however, Mr Krasnicki may not be all that sorry to be going. After all, his departure effectively completes a generational changing of the guard of the leadership of the three main French trades unions federations. In 1988 Mr Edmond Madre retired after 17 years as leader of the CGT, and in 1989 Mr André Bergeron retired after 26 years as leader of Force Ouvrière.

Mr Krasnicki, by contrast, has only been 10 years in the job; but it may be

enough. For the plain fact is that Mr Krasnicki leaves his union in a steep and apparently unstoppable crisis of falling membership.

In 1947 it claimed 4m members, before the schism with a socialist minority which broke away to form Force Ouvrière. In 1977 the CGT was still claiming 2.3m members, but by 1981 the total had shrunk to 1.9m members. In the past decade this decline has gathered speed, and even the claimed total membership is now no more than 855,000, and 200,000 of them are pensioners.

The two other main federations have also declined in recent years, though much less steeply than the CGT; but they are also both significantly smaller. In elections to works councils, according to official figures from the Labour Ministry, the latest score by the CGT was just under 25 per cent (compared with over 35 per cent in 1980); whereas the CFDT scored under 20 per cent, and Force Ouvrière got under 13

per cent. In fact, the biggest single group of those elected to works' councils is now the category of non-union candidates.

In other words, the CGT phenomenon of falling membership is part of a larger phenomenon which is affecting the general union scene in France; indeed, one might even say that the country is entering a crisis of residual trade unionism. According to the latest comparative study by the OECD, France now has the lowest union participation of any member country, only 12 per cent. And that membership is disproportionately represented in the public sector, where it reaches 26 per cent, while dropping to a mere 8 per cent in the private sector.

In Scandinavian countries, union membership remains at near saturation levels. But many other industrialised countries experienced significant falls in union membership in the 1980s: this was true of Spain where it dropped by over 31 per cent, Britain (21 per

cent) and Italy (18.6 per cent). But the drop was much the steepest in France: down 41.6 per cent, from 3.37m to 1.97m.

One general factor in declining union membership could be the relative decline of traditional smokestack manufacturing. But in France the rate directly related to its connection with the Stalinist French Communist party, which is itself in free fall.

The paradox is that Mr Krasnicki, who has presided over the deepest collapse, is normally held to be something of a reformist Communist; whereas his successor, the 58-year-old Mr Louis Viannet, has the reputation of an unorthodox party hard-liner.

In his opening speech to the CGT Congress on Sunday, the bespectacled Mr Viannet proclaimed the imperious necessity of "changing what does not work". But the changes will need to be spectacular if he is to bring the union out of its nose-dive.

Italian politicians scent wind of change

The referendum is emerging as the country's best reform tool, writes Robert Graham



Andreotti: centralised power and influence is under attack

PACKED into 230 boxes, papers containing 1.37m signatures calling for referendums on electoral reform of the senate and Italy's municipalities have just been despatched to the supreme court.

The signatures will now go through a lengthy process of scrutiny before being passed to the constitutional court which will pronounce on the legitimacy of the referendums demanded.

"This is a crucial stage because the constitutional court could well decide to reject them," says Mr Mario Segni, a Christian Democrat member of parliament who is one of the leading sponsors of these referendums. The Italian constitution only permits the principle of an abrogative referendum.

He knows this from bitter experience. In January last year the court rejected referendums on electoral reform of the senate and the municipalities similar to what is now being proposed, on the grounds that they were propositional. Only one was admitted, abolishing the multi-preference system of voting for the chamber of deputies, because it was abrogative.

This latter referendum was held in June and despite the hostility of the main political parties, which regarded it as a deliberate attempt to limit their traditional hold over the choice of candidates, 27m Italians gave an overwhelming endorsement.

"This vote changed the face of Italian politics. It was an enormous demonstration that the Italian electorate wants to change the present political structure," says Mr Segni.

He is not alone in such a view. A sizeable proportion of politicians across the party spectrum sensed the wind of change and put their individual names behind Mr Segni's new referendum campaign, which began in October and

whose first stage has just concluded with the collection of signatures.

Indeed, the referendum has come to be seen as the most effective tool of trying to force change on the ossified political system.

No fewer than nine different referendums are being canvassed by a varied assortment of politicians and pressure groups. Starting with the 1974 referendum on divorce, this device has been traditionally exploited on very specific issues such as abortion, hunting and shooting, nuclear power (a 1987 referendum discarded nuclear power as an energy source). Never before has there been such a quantity of referendums promoted simultaneously with such overtly political aims.

The three canvassed by Mr Segni and his supporters are the broadest in scope. Two concern reform of the senate, discarding the existing system of proportional representation and introducing a hybrid – 268 of the 315 seats would be

elected by a British-style first-past-the-post rule, while the remaining 77 would be elected on a proportional basis. The third Segni referendum proposes that in municipal elections the list with the most votes obtains three-quarters of the seats, and mayors should be directly elected.

If approved, electoral reform of the senate would tend to break up the existing multi-party structure and force the formation of larger political groupings. It would also oblige the parties to field competent candidates who could attract votes. In the case of local elections it would create greater local autonomy and accountability. Significantly, these reforms have been backed by Confindustria, the industrialists' association, and the church.

Another three referendums, proposed by a committee headed by Prof Massimo Giannini, an expert on administrative law and a former minister, are narrower in scope. But in all three cases the effect would

be to limit the dead hand of government favours and interference.

One calls for abrogation of part of the law permitting government aid to the south so as to ensure future assistance only goes to productive investments; a second seeks to abolish the Ministry of State Shareholdings (currently controlled directly by Mr Giulio Andreotti, the prime minister, but liable to disappear as privatisation gathers pace), and the third wants to end the government's right to name the boards of savings banks by transferring the responsibility to their own boards.

The Radical party is sponsoring two more referendums. One is intended to abolish the 1974 law concerning the public financing of political parties. (This law, incidentally, was subjected to a referendum in 1978 and won 37 per cent of the vote, but has never been respected). The Radicals in alliance with green groups are also seeking to legalise the personal use of drugs via referendum. The ninth referendum, promoted by environmentalist groups, aims to remove environmental controls from the

Some democracy fatigue sets in over the Alps

By Ian Rodger in Zurich

THE much-admired Swiss form of direct democracy, in which every important government decision must be ratified in plebiscites, appears to have run amok.

The Swiss will be invited to go to the polls four times this year to vote on perhaps a score of national issues, from veneration to membership in the International Monetary Fund and the European Economic Area.

This is far beyond the normal level of plebiscites (there were votes on only four issues at the federal level last year) and suggests to many that the system is no longer working properly.

Under the Swiss constitution, the federal parliament is required to submit all its important decisions to a vote. Moreover, any citizen may petition for a referendum on a government decision that he does not like. He may also petition for a plebiscite, or "initiative" as it is called, to decide whether a law should be withdrawn or amended. Provided the required number of signatures are obtained (50,000 to contest a government decision, 100,000 to launch an initiative), the plebiscites must be held.

The system has been landed for promoting consensus and compromise in an ethnically diverse country, but there are signs that it is being abused by special interest groups and distorting the policy-making process.

The main problem is that, while Switzerland's population has nearly doubled since the system was established in 1848, the number of signatures required to force a referendum has remained unchanged (with the exception of 1977, when it was adjusted to take account of women's being given the vote). Thus, as all sorts of special interest groups have discovered, it has become progressively easier to raise the number of necessary signatures.

Another problem, which has also not escaped the attention of special interest groups, is that Swiss voters have a preference for voting against whatever is being proposed by the government. Fourteen have blocked government proposals. Among those defeated was the 1988 proposal that Switzerland join the UN and last year's proposal to subject Swiss citizens to value added tax. The success rate for initiatives is much lower.

Moreover, there is evidence

that the average citizen is suffering from vote-fatigue. The average turnout in the past couple of years for federal referendums and initiatives has been only 43.6 per cent, with only significantly higher turnout for an issue that is close to the Swiss heart. Nearly two thirds of the electorate turned out in 1989 to express their view on the abolition of the Swiss army, and a surprisingly large minority supported the idea.

Political observers say these trends have begun to have an effect on the way the government operates. Whereas policies used to be prepared in an objective atmosphere by committees of civil servants, they are now subjected to political scrutiny at a very early stage to assess whether or not they are likely to attract a majority in a referendum.

Among this year's potentially troublesome plebiscites is that on whether the country should join the IMF. The Government has wanted to join for several years but only managed to get a decision through Parliament last year. Now it appears that an unlikely coalition of conservative isolationists and left-wing opponents of IMF pressures on developing countries will succeed in reversing the decision.

The proposal to cut the stamp duty on securities transactions perhaps illustrates best the weaknesses of the system. The Government has been loathe to give up this tax because it is a large source of revenue, but revenues have been declining recently because, whenever possible, Swiss securities avoid the duty by executing their trades in London or Luxembourg.

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INTERNATIONAL NEWS

Palestinians snub Moscow Mideast talks

By Roger Matthews and Tony Walker in Moscow

EFFORTS continued in Moscow last night to draw the Palestinians back into Middle East peace talks after they boycotted the opening of the third stage multilateral forum.

The Palestinians refused to attend following an argument with the US-Russian co-sponsors over the representatives nominated by the Palestine Liberation Organisation.

Mr James Baker, US secretary of state, regretted that the Palestinians had stayed away but later hinted at a possible compromise that might enable wider Palestinian participation.

The leader of the Palestinian delegation, Mr Faisal Husseini, announced the boycott decision just moments before Mr Baker opened the conference. "We decided not to go because the Americans did not accept our formula," Mr Husseini said after meeting US and Russian officials.

Mr Baker did not mention the Palestinian boycott in his opening remarks. The US official told delegates the meeting would send a powerful signal that Arabs and Israelis were unequivocally committed to peace and reconciliation and he proposed a number of confidence building measures aimed at reducing regional tensions.

These included assistance with disarmament programmes and the establishment of "early warning" mechanisms to prevent conflict. He also mentioned international assistance for refugees. Some 2m Palestinians are classified as refugees. The Moscow Forum has

brought together 26 delegations, including those representing the European Community, China, Turkey, Japan and Gulf and North African Arab states, for discussions on wider Middle East issues such as disarmament, economic development, water and the environment.

Syria and Lebanon have boycotted the Moscow talks, saying Israel has not shown any willingness to negotiate "land for peace" issues at the bilateral sessions. The Palestinian withdrawal means that only Jordan and Egypt among Israel's closest neighbours are participating in Moscow.

Holding out the prospect of wider Palestinian participation in the multilateral talks, Mr Baker said: "We told the Palestinians we'd be supportive of representation by diaspora Palestinians in working groups where that representation was appropriate."

Mr Yassir Arafat, a member of the PLO executive committee, said in Moscow last night that Palestinians were anxious to participate but would not compromise on the representation issues.

The PLO had insisted that Palestinians from Arab East Jerusalem and the Palestinian diaspora be included in a joint Jordanian-Palestinian delegation, but the US-Russian co-sponsors insisted the "Madrid formula" should apply to Palestinian representation in Moscow. In Middle East peace talks in Madrid last October, representation was restricted to Palestinians from the West Bank and Gaza Strip, Arab land occupied by Israel in the 1967 war.

Israel worried over Iran's nuclear plans

By Hugh Carnegy in Jerusalem

ISRAEL, for years a discreet partner with Iran against Arab powers, has begun to voice concern over Tehran's military ambitions, saying it is in the early stages of developing a domestic nuclear weapons programme similar to that pursued by Iraq.

This week, the defence establishment has alleged publicly that unspecified German and other European companies, some of whom previously co-operated with Iraqi non-conventional arms projects, were now working in Iran.

"Israel will not remain inactive on the subject of German and European aid to Iran in the development of nuclear and chemical weapons and will not remain indifferent to the active threat of an extreme and unpredictable regime," Mr Eliyahu Ben Eliezer, chairman of the Knesset foreign affairs and defence committee, told Ha'aretz newspaper.

In the past, notably during the reign of the late Shah, Israel itself traded oil, arms, equipment and technological know-how with Iran, which it cultivated as an important regional counterweight to Arab states. Contacts survived the advent of the virulently anti-Israeli Khomeini regime, and Israel continued to supply arms during the Iran-Iraq war.

In late 1988, the US confirmed Israel had bought oil from Iran in a deal linked to efforts to win the freedom of Israeli servicemen held by pro-Iranian groups in Lebanon.

Now, however, with those efforts still frustrated, officials say they are worried by Iranian ambitions to become a

dominant regional power, filling the vacuum left by Iraq's defeat in the Gulf War a year ago. Their concern has been heightened by Iran's opposition to Middle East peace talks, which most Arab states have accepted, and its efforts to forge ties with Islamic former Soviet Asian republics.

In off-the-record briefings, military sources have said Tehran is in the early stages of a nuclear programme which, if successful, could produce an "Islamic bomb" by the end of the decade. They say it is modelled on the Iraqi efforts to acquire foreign technology.

They say Iran is seeking co-operation with China and Pakistan, having ordered a small reactor and acquired a "calutron" isotope isolation device from Beijing for research purposes. It is also trying to buy a 5-10 megawatt reactor from India.

The sources say Israel has no evidence that Soviet nuclear scientists have been brought to Iran, as some reports have suggested. But they say links have been made with European companies which did not name - for the supply of equipment with nuclear uses.

Israel is also worried by Iran's conventional forces. The sources say Tehran acquired "several dozen" 500km-range Scud-C ballistic missiles from North Korea last year to add to its shorter-range Scud-B rockets, and has plans to acquire longer-range missiles.

Iran, the sources say, has shown no signs of giving back more than 100 Israeli jets whose pilots flew them out of the border during the Gulf War.

Arab investment warning

A LEADING Gulf business figure yesterday told other Arabs hoping for handouts from Gulf countries that investing in their economies was a waste of money, Reuter reports from Abu Dhabi.

Mr Haj Abdullah al-Mohairbi, chairman of the Abu Dhabi Chamber of Commerce and Industry, said: "With the exception of the Gulf monarchies, the rest of the Arab world is bad for both short- and long-term investment."

Political instability "discourages potential investors from throwing their money into these troubled regions."

Similar views are increasingly heard in private conversations but few have expressed them so openly.

"Name one Arab country that enjoys full security and stability and both the public and private sectors in the Gulf states would not hesitate to invest their money and resources in it," said Mr Mohairbi, who is also the deputy speaker of the United Arab Emirates Consultative Council.

"Following the invasion of Kuwait... Gulf states became convinced that prospects for investing in non-oil-producing Arab countries did not exist."

Russia/Baltic trade opportunities

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South African neo-Nazi leader Eugene Terreblanche with other leaders of the Afrikaner Resistance Movement after being freed on bail yesterday

S Africa police arrest white extremist leaders

By Patti Waldmeir in Cape Town

SOUTH AFRICAN police yesterday arrested 10 white extremist leaders, including Mr Eugene Terreblanche, leader of the neo-Nazi Afrikaner Weerstandsbeweging (AWB), in connection with violence which erupted last year when the AWB held a protest against the government's political reforms.

The arrests could provoke further violence from the extreme right, which has become increasingly radical as Pretoria moves ever closer to

sharing power with blacks in an interim government.

The extreme right, including the parliamentary opposition, the Conservative party, has refused to participate in multi-party talks to draw up a post-apartheid constitution, insisting on a return to classic apartheid.

In his speech at the opening of parliament last week, President F. W. de Klerk tried to split the Conservatives by offering to discuss the notion

of a separate white homeland in the multi-party talks. Some fringe groups will now enter the talks on that basis, but it seems unlikely that the Conservatives - or any big faction of the party - will do so at this stage.

Mr Terreblanche and nine other leaders of the AWB (its name means Afrikaner resistance movement) were picked up by police at their homes early yesterday, and were later released on bail. They are to be charged with causing public violence when they attempted to disrupt a public meeting addressed by Mr de Klerk in the western Transvaal town of Venterdorp.

Two AWB members and a black passer-by died when about 300 AWB members clashed with police. Mr Terreblanche told a press conference last week that he could prove that police had opened fire in Venterdorp without provocation. Venterdorp is Mr Terre

blanche's home town and the headquarters of his movement.

The clash proved the loyalty of the South African police,

many of whom hold right-wing political views, to their commanders. But it also highlighted the threat posed by the right as there is no constitutional means of removing Mr de Klerk from power (because of the ruling Nationalists' large majority in parliament), while terrorism could become the only outlet for dissent.

Protests over influx of Burmese refugees

INDIA has strongly protested to neighbouring Burma over the influx of some 800 refugees, urging Rangoon to take immediate steps to enable them to return, a foreign ministry spokesman said yesterday. Reuter reports from New Delhi.

The influx of refugees into India's north-eastern Nagaland state follows a crackdown by Burmese troops on millions of the National Socialist Council of Nagaland (NSCN).

The NSCN, which has bases in Burma's border areas, opposes New Delhi's rule in Nagaland state.

"Following the clashes as well as harsh action reportedly taken," the spokesman said, "a large number of villagers have crossed into India."

The Burmese crackdown on NSCN bases appears to be part of a broad offensive against a number of rebel groups, including Karen rebels along its border with Thailand. Muslim guerrillas in the Bangladesh border, and Kachin insurgents in north-western Burma.

Indian military intelligence sources said some 150 people had been killed over the past month in heavy fighting between Burmese troops and Naga separatists in north-western Burma.

The sources said troops were using napalm rockets fired from helicopter gunships to soften up the Naga guerrilla defences in Burma's Sagaw district.

They said that four of seven Naga camps in Burma had been overrun, and two others had been abandoned, while the remaining Naga base, which is being defended by 300 guerrillas, was being attacked by two Burmese regiments.

The Nagas have linked up with Kachin rebels who have given them arms and training, the sources said.

"The offensive against the NSCN may be a prelude to a bigger and more co-ordinated offensive against the Kachin rebels," said a senior Indian Army officer, in Guwahati, capital of India's north-eastern state of Assam.

"The capture of the Naga area will allow the Burmese army to widen the front for a massive infantry assault on areas held by the Kachins."

Tensions between Burma and Bangladesh - which shares borders with India's north-eastern states - have heightened over alleged atrocities by the Burmese army against Moslems in Burma's western Arakan state.

Some 65,000 Moslem refugees have streamed into Bangladesh over the past two months, saying Burmese soldiers have burned their homes and arrested thousands of young men.

Libya offer on bomb suspects

LIBYA said yesterday it was ready to hand over two Libyan suspects in the bombing of US and French airliners to any international commission, Reuter reports from Ankara.

The UN Security Council this month ordered Tripoli to hand over two Libyan agents indicted in Scotland and the US for the 1988 bombing of an airliner over the Scottish village of Lockerbie, in which 270 people were killed.

France wants Libya to co-operate with an inquiry into the 1989 bomb explosion on a French UTA airliner over Niger, which killed 171 people.

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last month ordered Tripoli to hand over two Libyan agents indicted in Scotland and the US for the 1988 bombing of an airliner over the Scottish village of Lockerbie, in which 270 people were killed.

France wants Libya to co-operate with an inquiry into the 1989 bomb explosion on a French UTA airliner over Niger, which killed 171 people.

Protests
over influx
of Burmese
refugees

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AMERICAN NEWS



Richard Darman: prides himself on long-term thinking

Health care fracas leaves Darman bruised

MRichard Darman, the most talented, original and mistrusted member of President George Bush's cabinet, has long been riding for a fall.

This week Mr Bush's budget director finally stumbled, the victim of a congressional Republican revolt over health care proposals included in the president's fiscal 1993 budget.

Mr Darman personally penned the proposals, which included taxes on the richest Americans whose employers pay for their health insurance. On Monday, just as the printing presses were rolling, Mr Samuel Skinner, the new White House chief of staff, ordered deletions from offending passages.

The embarrassing last-minute changes amount to more than a

power struggle between Mr Darman and Mr Skinner, who wants to curb the budget director's influence on domestic policy.

The order to "stop the presses" goes to the heart of the Bush administration's dilemma ahead of the November 1992 election: how to reconcile the short-term political requirements of ensuring the president's re-election with the need to tackle the country's long-term problems, such as health care.

About 37m Americans have no health insurance. Yet federal spending on health care entitlements is growing at an explosive rate, undermining efforts to reduce the budget

deficit, likely to reach \$360bn (£198.8bn) this year. At the same time, Democrat presidential candidates have made health care reform one of their campaign centre-pieces.

Under Mr Darman's original plan, the government would have taxed as income a portion of the employer-provided health benefits for Americans earning between \$100,000 and \$125,000, and charged the wealthy higher premiums for Medicare, the public-sector scheme for the elderly. This would have helped to fund tax credits for poor and middle-income Americans to buy insurance or offset insurance costs which employers failed to cover.

Mr Darman, who prides himself as one of the few long-term thinkers in the administration, argued that his proposals would preserve the pay-as-you-go principle set down in the 1990 budget reduction agreement with Congress. But congressional Republicans, angry at the lack of consultation, called the plan naïve.

In part, these suspicions are a legacy of the 1990 budget accord which included tax increases supported by Mr Bush. Conservatives accuse Mr Darman and Mr John Sununu, then White House chief of staff, the two architects of the accord, of betrayal. Many congressional Republicans believe that foisting the "no new

taxes" pledge cost them their best re-election card.

Another factor fuelling resentment is that Mr Darman – in the words of one White House colleague – "has controlled virtually every single comma on the domestic agenda". His skill at the bureaucratic game helped ensure huge influence in an administration where the president's mind has often been focused on foreign affairs.

Since moving in as chief of staff, Mr Skinner has made clear his determination to broaden the circle of advisers to the president and beef up the White House domestic policy unit. Inevitably this means cutting Mr Darman down to size; the health care fracas looks like the first of several bruising clashes.

Consumers still gloomy over US economy

By Michael Prowse
in Washington

US CONSUMER confidence slipped this month from already depressed levels in December, indicating the economy remains in the grip of recessionary forces.

The Conference Board, a New York business consultancy, said its closely followed index of confidence fell to 80.1, compared with 82.6 last month and 86.1 as recently as August.

The dip surprised many analysts who had forecast a marginal gain in confidence. An index of business sentiment released this week had also pointed to some improvement in confidence among manufacturers.

Consumer confidence is below the level registered during the Gulf war and the deep 1981-82 recession.

Mr Fabian Linden, the board's director of consumer research, said the public "remained uneasy about present conditions and uncertain about the future".

Economic recovery could not occur without "a marked improvement in consumers' spirits and their willingness to spend".

The board's survey of 5,000 households indicated that lack of confidence was "closely related to poor employment prospects. Nearly one in four of those surveyed said someone in their household had experienced a jobless spell in the previous 12 months".

Of those who had recently found new jobs, 45 per cent said they were earning less money than in their previous position.

The survey indicated that 40 per cent of all households had deferred big purchases in recent months because of fears over the economy.

The latest figures showed that consumers were gloomier about both current conditions and future prospects than in the closing weeks of last year.

Cavallo optimistic of debt breakthrough

By John Barham in Buenos Aires

MR Domingo Cavallo, Argentina's economy minister, promises that when he faces the country's bankers in New York tomorrow for the first round of formal debt talks, his proposals will be "realistic, complete and very close to what we expect to be the final agreement."

Mr Cavallo wants to restructure Argentina's \$37bn (£20.4bn) commercial bank debt this year, a decade after the debt crisis began. Argentina is now paying only \$8bn a month in token interest payments and has accumulated more than \$8bn in interest arrears.

However, before talks can advance Mr Cavallo must finalise negotiations with the International Monetary Fund for a three-year extended fund facility loan.

The IMF is reported to be offering about \$2.5bn, while Argentina is demanding \$3.5bn. The Argentines also want as much of the loan as possible to be paid out quickly, whereas the IMF is more cautious.

The IMF is expected to announce today how much it will lend. The facility should unlock more loans from the World Bank, the Inter-American Development Bank and the Japanese government.

Argentina hopes these loans, plus available central bank

reserves and \$1.8bn in privatisation receipts, will add up to the \$5bn-\$6bn needed to finance a reduction in the bank debt. This would be done by offering banks a range of options, including:

● Replacement of old loans for bonds bearing a fixed, low-interest rate, or for bonds with full market interest rates but which are worth less than the original loan. Payment of these bonds will be guaranteed by US Treasury bonds. Bankers want as small a discount as possible. Mr Cavallo has been advised to demand a 50 per cent reduction.

● Cash payment of part of the \$8bn in arrears, with payment of the balance to be refinanced. The more the banks receive in cash, though, the less will be available to buy guarantees for the bonds.

● Permission from banks for Argentina to buy its loans back in the secondary debt market. Mr Cavallo said he might swap debt for Argentine government bonds, which could be cashed in for shares in state companies as they are privatised.

The minister's presentation to the IMF states that GDP will grow 3.9 per cent to \$195bn in 1994. Net interest payments on all Argentina's debts would be equivalent to about \$250m a month, while principal would be repaid with privatisation revenues.

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3-7 March 1992

- International Furniture Fair Singapore in conjunction with 9th ASEAN Furniture Show 1992 (*AIF)
- 26-29 March 1992
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- 5-8 April 1992
Salon Culinaire '92 (*AIF)
- 7-10 April 1992
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Consumers still grow over US economy

By Michael Power
in Washington

Asean members sign pact on area tariff cuts

By Victor Mallet in Singapore

THE SIX members of the Association of South East Asian Nations (Asean) signed a mutual tariff reduction agreement yesterday at the end of their summit, and said they wanted an Asean free trade area in 15 years or less.

But the low level of intra-Asean trade, and the inclusion of clauses allowing individual countries to exempt sensitive products from the tariff cuts, suggest the pact's success depends more on Asean's determination than on the small print.

Mr Anand Panyarachun, Thailand's minister and the pact's promoter, said he would ensure that Thailand's tariffs for manufactured products imported from Asean (grouping Indonesia, Malaysia, Thailand, the Philippines, Singapore and Brunei) were no more than 30 per cent by the start of next year. He promised to try to cut them to 20 per cent by 1994, and to reduce rates for the 15 sectors chosen by Asean for accelerated cuts to below 5 per cent as soon as possible.

But Asean members agreed to scrap quotas for CEPT products, and other non-tariff barriers for CEPT products within five years, and make exceptions to foreign exchange curbs to allow payments for CEPT products.

EBRD drops loan curbs on ex-Soviet republics

THE European Bank for Reconstruction and Development (EBRD) is dropping lending curbs on the former Soviet Union after economic reforms by most of the new republics, Judy Dempsey reports.

The EBRD will now be able to exceed loans equalling an annual Ecu 36m (£25.7m). This amount was supposed to match the former Soviet Union's annual contribution, expected over five years to provide \$200m to the EBRD's subscribed capital, and amounting to one-third of the Soviet Union's long-term commitment of \$600m.

But now that six republics (apart from the Baltic states) have applied to join the EBRD, we had to revise our restrictions on lending," an official said yesterday. Russia, the Ukraine, Kazakhstan, Belarus, Uzbekistan and Tajikistan were seeking membership.

EBRD lending curbs on Moscow, largely at the insistence of the US, the biggest single shareholder, were for three years. Despite pressure from west European governments to increase the ceiling, the US wanted the EBRD to concentrate on lending to the fledgling private sector, rather than Soviet state-run projects.

next year, cars and probably cement would be excluded for the time being. Manila also wants to be exempted from tariff cuts on cement.

The report questions some gains expected by the many Latin governments seeking free trade with the US. Some Latin American governments, led by Mexico, have signed framework pacts with the US as a first sign of their intent to seek free trade accords. There are parallel efforts to seek free trade accords among Latin countries themselves.

Except Brazil or Mexico, most countries stand to gain less from the free trade agreements (FTAs) than does the US, the report finds. It suggests free trade pacts within Latin America should be a higher priority than the US for most countries, because "Latin American countries probably stand to gain significant long-term export benefits from reduced trade barriers among themselves."

The main incentive for the Latin American countries to form FTAs with the US may be to attract investment or halt the spread of new trade restrictions, "says the paper, written by two World Bank economists, Mr Reffik Erzan and Mr

Alexander Yents.

It sees dangers for Latin America as a whole in haphazard free trade negotiations with the US, because such FTAs would give advantages to US exporters over exporters from other Latin countries.

"It is possible that a series of FTAs could be negotiated that would provide the US with preferences that convey a major competitive advantage over other countries in the region," it says. "As a result, Latin American countries may be better off joining a customs union rather than a free trade arrangement."

A customs union involves members setting up a common outside tariff which does not exist in an FTA.

The study concludes that a US-FTA with Mexico would greatly influence Mexico's trade with other countries even if those countries also have an FTA with the US. Most of this impact would be on exports from countries outside Latin America, an exclusive US-Mexico FTA would displace about \$440m (£243m) of other countries' exports, but only \$28m of these would be from Latin America. Gains to Mexican exports, based on 1986 figures, would be \$1.5bn.

Overall, full FTA preferences with the US would raise Latin

American exports 8.8 per cent. But the expansion of Mexico's exports would exceed those for all other countries combined and "Mexico plus Brazil together account for almost 90 per cent of the total gains."

The report suggests a modest impact because of the small percentage of Latin American

study of the potential for the expansion of US exports, but their comparisons suggest "US trade gains, particularly for highly-protected transport and machinery products, are likely to be considerably greater than those for Latin America in the US market".

This is because during the

study period, average level of tariff protection is higher than the US. The report makes no assessment of the impact of non-tariff barriers.

Only 1.7 per cent of Chile's exports are affected by both,

8.5 per cent of Mexico's, 10.7

per cent of Argentina's, 12.5

per cent of Brazil's, 0.7 per cent

of Venezuela's and 10.4 per

cent of Colombia's, against 55.1

per cent of South Korea's

exports, 55.4 per cent of Hong

Kong's and 21.4 per cent of

Singapore's.

The authors make no formal

But if textile quotas for other countries continue (under the so-called Multi-Fibre Arrangement, MFA) and they are lifted for Latin American countries under FTAs, there is a large potential for Latin America to replace far eastern and other suppliers as exporters to the US. However, as the report suggests, a phase-out of the MFA as part of the current Uruguay Round trade talks and the likely transitional arrangements for textiles in any conceivable FTA with the US would probably limit the impact.

The report will be seen as

having two main limitations.

It addresses only the direct trade

implications of FTAs and the

economic model used by the

economists is limited, for

example in its ability to assess

the impact of non-tariff barriers.

Further, some govern-

ments are already stressing the

importance of non-tariff barriers

in the "new areas" - services,

intellectual property rights,

and investment; agriculture;

and basic manufacturing,

which has submitted "zero for

zero" tariff cut proposals.

Some tariff cuts have been

approved, but others remain

unfinished. Meanwhile, the

services industry coalition has

not taken a definitive position

on the Dunkel draft.

There is considerable worry

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The agriculture lobby is

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modity groups - peanuts,

dairy, sugar and cotton - will

oppose the final package.

Congress 'could agree on Round this year'

By Nancy Dunne
in Washington

CONGRESS could find time to approve a Uruguay Round package this year, but key members of the coalition favouring trade liberalisation would have to be satisfied by changes in the draft text, a senior congressional staffer said yesterday.

However, the draft submitted by Mr Arthur Dunkel, the director-general of the General Agreement on Tariffs and Trade (GATT), would first have to be improved, and market access talks would have to produce big incentives if US business is to sign on.

The coalition, expected to lobby for the Round, has three main business needs: rules in the "new areas" - services, intellectual property rights, and investment; agriculture; and basic manufacturing, which has submitted "zero for zero" tariff cut proposals.

Some tariff cuts have been approved, but others remain unfinished. Meanwhile, the services industry coalition has not taken a definitive position on the Dunkel draft.

There is considerable worry about getting sufficient market access commitments on services by April 1 - considered the last possible date for talks through this year. The US needs commitments from the Asians, Latin Americans and Japanese, but talks are being held up by the agriculture negotiations.

Pro-Gatt forces are weakened by dissatisfaction with the intellectual property rights text, particularly the 10 years given developing countries to implement patent laws.

Another brief said the US was a victim of a "high-tech lynching" in Geneva, with the rest of the world convinced that US dumping laws were "outrageous". He said a big lobbying effort would be required to sell Congress on the proposed Multilateral Trading Organisation.

The agriculture lobby is pleased with most of the Dunkel draft, but protected commodity groups - peanuts, dairy, sugar and cotton - will oppose the final package.

'Little benefit' in FTAs for Latin America

Stephen Fidler looks at a report querying the gains in more open access to US markets

THE SIX members of the Association of South East Asian Nations (Asean) signed a mutual tariff reduction agreement yesterday at the end of their summit, and said they wanted an Asean free trade area in 15 years or less.

But the low level of intra-Asean trade, and the inclusion of clauses allowing individual countries to exempt sensitive products from the tariff cuts, suggest the pact's success depends more on Asean's determination than on the small print.

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But Asean members agreed to scrap quotas for CEPT products, and other non-tariff barriers for CEPT products within five years, and make exceptions to foreign exchange curbs to allow payments for CEPT products.

Long wait for mobile-phone calls home

INTERNATIONAL travellers hoping to ring home from round the world by hand-held mobile phones are likely to have a long wait, judging by the problems a top contender is having. Michiko Nakamoto writes.

Iridium, a subsidiary of Motorola, the US electronics group, which is a leading contender to provide global satellite communications systems, is having trouble enlisting widespread international support for its proposed system.

The group, planning to start up a global satellite communications system using hand-held phones by 1997, had to modify its proposed system, which will use a constellation of 77 low-earth-orbit (LEO) satellites, to make it more marketable than in its original form. Iridium proposes making its process complementary to

make pledges ahead of the World Administrative Radio Conference (WARC-92), set for Torremolinos, Spain, from February 3 to March 3. If the WARC does not allocate the necessary spectrum, introduction of Iridium's proposed system could be delayed.

Mr Leo Mondale, Iridium's vice-president for international relations, admitted financing did not depend entirely on the WARC decision. "I can't say yes, we have cheques from all these people subject to the result of the WARC," he said.

The problems are not only financial. Global communications systems need international political acceptance to start up. With four to six groups proposing varying systems, the competition and political manoeuvres are only just beginning.

Iridium has already run up

against Imarsat, the international consortium backed by

terrestrial cellular systems, which provides global communications systems via satellite to ships and aircraft.

Imarsat has its own plan

to develop a global hand-held communications system but does not expect to launch this until the end of the decade. In an attempt to enlist Imarsat's support, Iridium stresses it would lose capacity to Imarsat members and has approached some individually.

Separately, the US group claims potential competitors, including Imarsat, would like to see the decision on spectrum allocation delayed, to stop Iridium gaining a head start.

Imarsat maintains it favours spectrum allocation. But if allocation is to be made, it should be open to all satellite systems.

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UK NEWS

Tories to make union reform an election issue

By David Owen and David Goodhart

THE UK government has postponed plans to make agreements between unions and employers legally binding but will press ahead with almost all of its proposed reforms on industrial relations.

Mr Michael Howard, the employment secretary, indicated that several of those reforms – first outlined in a consultation document last year – would be included in the Conservative election manifesto.

The manifesto commitments will include:

- the right of ordinary citizens to take out injunctions against unlawful strikes;
- seven days notice of strikes;
- the right to join any union, regardless of the Trades Union Congress arrangement for regulating inter-union disputes.

The package is also likely to include tighter controls on the way unions ballot on industrial action, including the new proposal that voting papers should be distributed and stored by an independent body.

Strike ballots in future would also have to be conducted by post and be subject

to independent scrutiny, according to Mr Howard.

The government would aim to introduce legislation in the first session of the new parliament. The issue of formally binding collective agreements has not formally been dropped but is unlikely to become part of any new legislation.

The timing of the announcement seems designed to focus attention on Labour's trade union ties in the increasingly frenetic pre-election atmosphere.

To furious Labour protests at Westminster, Mr Howard said the proposals were designed to "consolidate and build on the improvement in industrial relations which we have achieved over the last 12 years".

He cited recent electoral fraud at the TGWU, Britain's largest union, to justify some of the measures.

For Labour, Mr Tony Blair, the party's employment spokesman, had "returned to the agenda of the 1970s" on the day when a CBI survey was confirming the depth of the recession".

Controversy fails to sway Rifkind on port sell-off

By Richard Tomkins, Transport Correspondent

MR MALCOLM Rifkind, transport secretary, said yesterday that the privatisation of the port of Tees & Hartlepool, in north-east England, would proceed in spite of controversy over the way the sale was conducted.

This means Britain's second biggest port is likely to be sold for £150m to Teeside Holdings, a consortium led by Powell Duffryn, the industrial group.

The last remaining obstacle to the sale is the possibility of a judicial review threatened by the management buy-out team, one of the losing bidders.

Mr John Hackney, the buy-out team's leader, yester-

day appeared to back away from the threat, saying the team was seeking legal advice before making its decision.

Maritime Transport Services, another unsuccessful bidder, said the outcome could affect its involvement in bidding for other trust ports coming up for privatisation.

Mr Geoffrey Parker, chairman, said: "We put in the bid but failed to win. The decision is very hard to understand but we accept the secretary of state believes it is right. In the absence of any clear explanation, it makes us question our involvement in future trust port bids."

Mortgage lenders face tough market

By David Barchard

MONTHLY figures released by the Building Societies Association yesterday suggest that mortgage lenders could face even tougher market conditions than already expected during the next few months.

The BSA monthly figures show that there was a £54m net outflow of savings from home loans and saving institutions – or building societies – in December, the second month in succession that there was a net outflow from the societies.

In November, the net outflow was £45m. Two successive months of savings outflows are extremely unusual and they suggest that building societies may find it more difficult than they expected to cut their savings rates in the wake of the 0.56 per cent cut in their standard mortgage interest rates ten days ago.

Total mortgage lending by the societies was 14.8 per cent lower, at £23.2bn, in December than it had been in November.

Net new loans, agreed but not yet paid out, fell even more sharply, dropping from £3.04bn in November to £2.53bn.

Labour launches counter attack on Tory tax plans

By Ivo Darnay, Political Correspondent

BRITAIN'S opposition Labour party launched its long-awaited counter offensive on tax yesterday with a warning that a new Conservative government would raise Value Added Tax (VAT) to 22 per cent to finance income tax cuts and public spending.

The charges were backed by an 11-page dossier detailing past Tory VAT increases, a billboard campaign depicting a masked Mr Norman Lamont, the chancellor of the exchequer, as "Vatman", and a fierce attack from Mr Neil Kinnock.

The Labour broadside was greeted with a swift rebuttal from Tory Central Office. Mr Chris Patten, the Conservative party chairman, dismissed the attack as a "smear".

Earlier, Mr John Smith, Labour's chief finance spokesman, used a press conference to ram home charges that past Tory pledges not to tamper with child benefit not to "double" VAT had rested on carefully worded texts.

To emphasise the point, he circulated a Conservative press statement from April 1979 in which Sir Geoffrey Howe, then

John Smith makes his attack on 'Vatman'



Within two months, however, the new Conservative government had almost dou-

bled the tax, to 15 per cent. Pointing out that indirect taxation falls more heavily on the poor, Mr Smith said that while 25m people pay income tax, some 45m pay VAT.

Challenged by Mr Kinnock in the House of Commons to deny any hidden VAT programme, the prime minister, Mr John Major, first said there were "no plans" to increase the tax, then later further clarified his answer by insisting: "There will be no VAT increase."

Later, Downing Street reconfirmed Mr Major's reply with assurances that VAT rises had been ruled out both before and after an election.

At the same time, Tory party officials circulated copies of a claim by Mr Roy Hattersley, Labour's deputy leader, before the 1987 election that the Tories were considering radical fiscal measures involving a VAT rate of 60 per cent.

Labour has consistently refused to pledge to reduce VAT, but yesterday said it had no intention of extending the tax to new products currently exempted, or to increase it for luxury goods.

Accountancy body rebukes companies

By Andrew Jack

TWO LARGE companies were publicly reprimanded for their accounting policies yesterday in the first significant actions taken by the Financial Reporting Review Panel, the policing arm of the UK's accountancy regulation bodies.

Williams Holdings, the industrial conglomerate, and Ultramar, the oil and gas group which has since been bought by Esso, were criticised in announcements released to the Stock Exchange and the press.

Mr Sydney Treadgold, secretary to the review panel, said both companies had used accounting practices which "flattered their earnings per share". The treatments contravened both accepted accounting standards and the 1989 Companies Act.

Williams was the review panel's first public action since it was established in February 1991 and represent an attempt to tighten up financial reporting.

Williams calculated 1990 earnings per share after excluding exceptional items, one-off costs incurred as part of the business's continuing

operations. This treatment, contrary to accepted accounting practice, increased reported earnings per share from 21.2p to 22.2p.

Ultramar included unrealised advance corporation tax, the charge against dividends before they are distributed to shareholders, as part of the cost of its dividends, rather than as a tax charge. That boosted reported earnings per share from 28.3p to 32.2p.

Both companies had clearly flagged their departure from standard accounting practices in notes to the accounts, and stated they believed their own treatment more fairly reflected their companies' performance.

Williams has agreed to comply with the official treatment recommended by the panel in its forthcoming 1991 accounts.

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MANAGEMENT

Sell-off generates heat and light

David Lascelles looks at how regional electricity companies are changing their corporate cultures

It was the most wrenching privatisation of all. Last year's sale of the UK's electricity industry drove in fewer than 17 companies from the protected pastures of state ownership out into the jungle of the private sector.

Each of these companies had to undergo a sweeping cultural transformation to deal with its new existence, stripping out ingrained practices and replacing them with new ones that served the demands of the stock market and competition.

"All of them have a long way to go," says Terry Neill, a consultant with Arthur Andersen who specialises in utilities. "Their thinking is determined by the fact that it took 10-15 years to build a power station. It is very engineering focused."

Nonetheless, all the electricity companies have put cultural change high on their agenda. The goals are clear enough: Management must learn to drive the business to satisfy the market and shareholders rather than bureaucratic requirements. Staff need to be made more aware of "customers" of the bottom line, and the need for quality.

"Our advice to management is to recognise the scale of the issue," says Neill. "The winners will be those that can execute to the tightest timetable."

But there is no obvious route to these goals and companies have adopted a variety of tactics. Two which illustrate this are Northern Electric and Yorkshire Electricity, both of them regional distribution companies (RECs) based in the north-east of England.

For Northern Electric, based in Newcastle-upon-Tyne, the key point is to drive an awareness of quality into staff. This means teaching each employee that he or she has a customer, even if that customer is another member of staff.

"We were not in a British Tele-

com situation" says Neil Midgley, the quality improvement manager, referring to the telephone utility's poor reputation at privatisation.

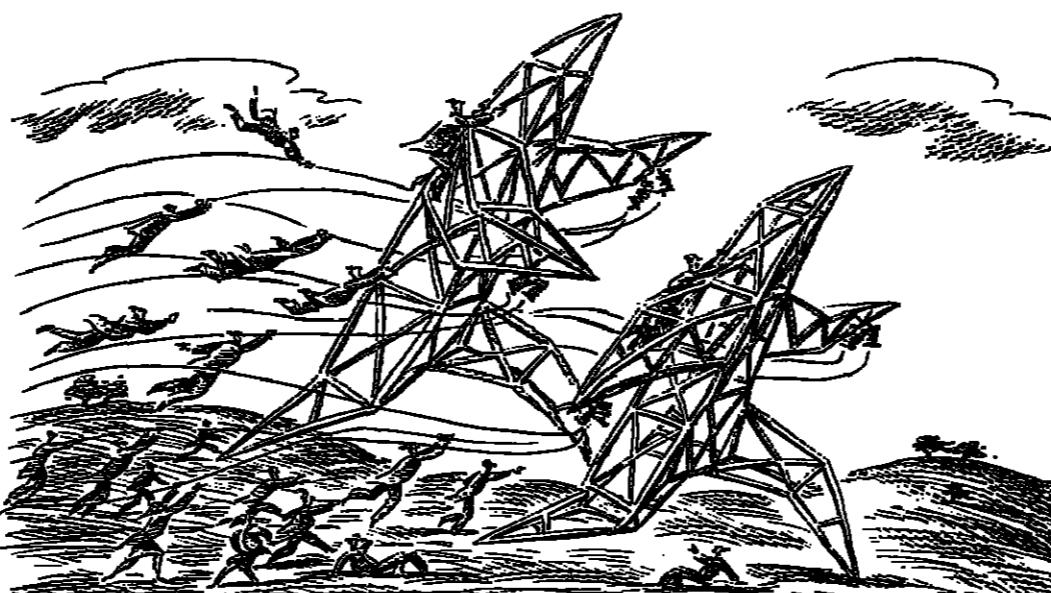
"We were generally perceived by customers as giving a reasonable service. But we felt we'd have to improve that service and that would lead to greater efficiency."

Northern hired Crosby Associates, a consultancy which specialises in quality management, to design a plan. This entailed putting 112 key managers through a four-day course. They in turn trained others throughout the company. Over a 15-month period, the entire 5,500 staff clocked up some 50,000 hours of training.

The training has been backed up by team briefings to involve staff in the company's affairs and keep them abreast of its prospects. "The bottom line emphasis is much stronger in management lines," says Midgley. "Previously it wasn't the done thing to talk to the sharp end about the accounts."

Although Northern expects that it will be several years before the full effects of this training come through, it already claims to see improvements in attitudes. Staff have become more responsive to clients, more willing to suggest ways their work could be improved, and they are displaying a closer interest in the company's fortunes. The fact that most of them became shareholders at privatisation helped.

The company's senior management has focused on improving asset utilisation and cost control,



and on refining systems to measure company performance. David Morris, Northern's chairman, says: "We are aiming for the biggest involvement of troops making the maximum number of decisions. It's all about delegation and motivation."

At Leeds-based Yorkshire Electric, they decided to lead the changes by opening up as many parts of the business as possible to

commercial pressures. This, it was hoped, would produce the desired changes in staff attitudes as they became aware of the demands of their markets. The consultants they hired were Hay MSI, specialists in management structures.

The key to the Yorkshire plan was to break the company up into its component business parts and cluster them beneath a holding

company. Each part thus became more conscious of its identity and its performance. "We wanted to know what the contribution was from each business and each had to be driven by its own markets," says Malcolm Chatwin, the commercial director who will shortly be taking over as chief executive.

This involved setting up an internal pricing system so that individ-

ual departments could charge each other for their services.

This, according to Chatwin, "had a very testing effect". For example, the contracting departments which dig holes in the road or install wiring were made aware that these services could also be supplied by outside contractors. But departments also became aware that they need not just work for Yorkshire Electricity, but could supply their services to other companies as well.

"Commercial and customer pressure has far more effect than management pressure" says Chatwin.

Yorkshire saw these changes easiest to introduce into the non-traditional parts of the business, like contracting, where time-honoured practices are less entrenched. But it has been painful because staff have learnt they will have to accept swinging pay cuts to remain competitive or risk having their business closed down.

The traditional electricity distribution side of the business, however, is more resistant to change, partly because trade unionism is more established, partly because it remains a monopoly sheltered from competition. But this year's centralised union pay negotiations for the power industry should be the last, Yorkshire believes, paving the way to more flexible practices next year.

Also, as time goes by, the monopoly will be eroded by the reduction in protection under the timetable established by Ofgem, the industry regulator. Although this will add to pressures, it makes it essential that

Yorkshire adjust in time to deal with the new competition.

Of the two approaches chosen by Northern and Yorkshire, the more rigorous is Yorkshire's - at least in the view of the stock market. There is a sense that Yorkshire has got most firmly its grips with its business, and that its strategic decisions must therefore be sound.

On the other hand, the rigour has also created internal strains which could prove troublesome. For example, the "market price" imperative which imposed wage cuts on uncompetitive segments of the business also dictated huge increases in salaries for top management. James Porteous, the chairman, received a pay boost of more than 150 per cent last year. The fact that Yorkshire's pay rates also soared added to the sense of injustice among staff.

By contrast, Northern is perceived by the stock market to have less hard-nosed management and to be less certain about the direction in which it is heading. On the other hand, its emphasis on quality at the point of contact with the customer has put it at the top of the industry league with the least number of complaints made to Ofgem.

John Dean, the electricity analyst at Wise/Speak, the Newcastle stockbroking firm, points to a further difference between the two companies. Northern, he says, was one of the first to embark on change, in the early 1980s. So it has been evolving for many years and needs less shock treatment than Yorkshire. The emphasis it has put on financial controls has also reduced customer bad debts to the lowest in the industry.

"Yorkshire's approach is the more high profile," says Dean. "But both companies are producing strong results. It's too early to make definitive judgments about their strategies."

now a computer analyst.

Helped by Workable, which specialises in the employment of people with disabilities, Van-Hilton was taken on for a one-year placement at Arco, the chemical manufacturer, as an end-user computer analyst. The placement finishes at the end of this week and Van-Hilton is keen to find a permanent position.

"I think it has proved to Arco that to take someone with a disability does not mean it will be a problem. I hope this would encourage other companies not to be afraid to employ people with disabilities."

Susan Weaver, Arco's personnel officer, said the placement was a success, because it both provided Van-Hilton with a year's work experience and increased the company's disability awareness.

Working to force disability onto the agenda

Fiona Thompson investigates today's initiatives to find employment for handicapped people

work. "But now he's so much

like by staff and customers

than by furniture.

The most important thing

from everybody's point of view

was that Bryn was going to be

treated normally. While he

may be capable of doing only

certain things, he has fitted

into the role that he's been

given very well."

And Alan Kay, branch manager,

has no hesitation in

describing what started as an

experiment as a great success.

"I think Bryn is absolutely

brilliant out there. He's very

organised and keeps the place

looking good." At Christmas

there was proof positive that,

if return, he is held in affect-

ation by many regulars brought him cards and presents. "They really enjoy working with him. Everybody likes him," said Kay.

John Major, the prime minister, will tonight address a reception launching an Employers' Agenda on Disability - aimed at making disabled employees less of the exception and more of the rule.

The initiative is being launched by the Employers' Forum on Disability - itself an unusual entity. It is strictly an organisation of employers which has as its aim improving the job prospects of people

with disabilities by making it easier for companies to recruit and develop them. Employers are normally encouraged by charities or government to hire the disabled; they are not exactly known for promoting such recruitment themselves.

And no-one is pretending it is an easy task. According to the latest government statistics, there are 6m adults with disabilities in Britain, representing 14.2 per cent of the population. Of these, 2.4m are of working age. But only 36 per cent of disabled men and 31 per cent of disabled women work.

The law requires that organ-

isations with more than 20 staff must employ registered disabled people at the level of 3 per cent of their workforce. Only 22 per cent of employers, in fact, meet that quota.

Twenty-one top-rank, blue-chip companies will today announce that they have agreed to adopt the 10-point agenda calculated to promote the recognition, recruitment and career development of people with disabilities.

A drop in the ocean? More, perhaps, a wave. The effect of placing one person in one job is not to be dismissed.

Rena Zdaniec, a paraplegic since a car accident 11

years ago, bucked the trend at London Weekend Television by becoming a video editor - not only as a disabled person, but as the first woman in that department.

LWT had just started its equal opportunities policy when I joined, and, as I became a success, it was very good for them and excellent for me because I never thought I would be given the chance to edit because of being in a wheelchair.

"In fact, it's been a great success. When you edit, you're editing all day in a chair on wheels. As a wheelchair user, it's pretty ideal for me."

He retrained, taking computer studies courses and is

This announcement appears as a matter of record only. June 1991

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

In the name of Allah, The Beneficent, The Merciful



Cotton Export Corporation of Pakistan (Put) Ltd.

US \$ 100,000,000

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Islamic Development Bank (Islamic Banks' Portfolio)
Islamic Investment Co. of the Gulf (Bahrain)
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Participants

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Bank of Bahrain and Kuwait (B.S.C.)
Faisal Finance (Switzerland) S.A.
Faisal Islamic Bank of Egypt

Faisal Islamic Bank of Bahrain (E.C.)
Islamic Development Bank (Islamic Banks' Portfolio)
Islamic Investment Co. of the Gulf (Bahrain)
Islamic Trading Co. (E.C.)
National Bank of Pakistan
Qatar International Islamic Bank (Q.S.C.)
Takafol Islamic Insurance Company (E.C.)

FT FINANCIAL TIMES CONFERENCES

THE EUROPEAN WATER INDUSTRY

London - 10 & 11 March, 1992

The implications of the pressures that are being maintained to raise standards to the levels demanded by the European Community and its member states will be addressed at the FT's third conference on the European Water Industry. Developments in the economic regulation of the privatised UK water industry, comparisons with regimes in other Western countries and finance for the industry will be among the range of issues to be examined.

Speakers include:

Mr David Trippier MP
Minister for the Environment and
Countryside, UK

The Rt Hon The Lord Crickhowell PC
National Rivers Authority

Mr William Courtney CBE
Water Services Association

Mr Francis Carpenter
European Investment Bank

Mr Anthony Pellegrini
The World Bank

Mr Laurens Jan Brinkhorst*
Commission of the European Communities

Mr Ian Byatt
Office of Water Services

Mr Lakis Athanasiou
UBS Phillips & Drew

Mr Endre Almassy
Ministry of Transport, Communication
and Water Management, Hungary

Mrs Claire Nihoul
Oslo and Paris Commissions
(subject to final confirmation)

THE EUROPEAN WATER INDUSTRY

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FT FINANCIAL TIMES CONFERENCES

BUSINESS AND THE ENVIRONMENT

Tourists urged to tread green path

By Michael Skapinker

Those striving for the label of Environmental Correctness should spend their summer holidays in Benidorm rather than hiking through the Himalayas.

Taking small groups of tourists to "unspoilt" destinations can be environmentally far more damaging than taking hundreds of thousands of visitors to a resort with a well-developed infrastructure, according to the environmental charity Ark.

Ark says that the very appeal of "unspoilt" destinations "lies in their ecological fragility: the subliminal sales pitch is 'experience the coral reefs before they are destroyed'." Destroyed by tourism, that is!

In any event, "eco-tourism" to remote destinations accounts for a minute percentage of holidays taken abroad, Ark says. Anyone thinking of mounting an environmental campaign aimed at the tourist industry needs to focus on the holidays taken by the majority of travellers.

Ark is pitching its message at everyone travelling through Manchester Airport this summer and all 2.5m package tourists flying on Britannia Airways during 1992. The Britannia passengers will be shown a 90-second video encouraging them to save water and show some respect for the local culture of the resort they are about to visit.

Tourists departing from Manchester Airport will be given a glossy magazine which looks like a holiday brochure, but which asks readers questions such as whether they have "ever rolled over luxuriously in the hot sand only to feel the warm squidge-ness of old chewing gum welded to your chest?"

The video and glossy magazine are part of a £75,000 Ark campaign which is subsidised by Thomson (the UK's largest holiday company and owner of Britannia Airways), Manchester Airport and the European Commission.

Rolain Orosz, Ark's campaigns director, argues that focusing on holiday-makers rather than hotel owners or package tour operators is likely to be the most effective way of making the tourist

industry look after the environment.

"I feel it's not an industry that will respond well to pressure group tactics. Tourism is a demand-led industry. There is very little environmental legislation covering tourism, but it will react very fast to any consumer shift," she says.

If the customers demand facilities more in keeping with the local environment and culture, the industry will provide

"We have to get tourists on our side. We have to use psychology advertising, marketing – all the techniques that are used to get people to change their attitudes and behaviour. A lot of Spanish resorts are becoming aware of their tacky image. Without changing it they can see their star wanning."

An example of the marketing tactics used by Ark is that the glossy magazine has a cover price of 40p. Nobody is asked to pay for the publication; Ark simply believes that if people think they are getting magazines of some value for nothing the publications are less likely to be thrown away at the airport or holiday resorts. Later this year Ark plans to begin distributing a children's activity pack on the environment.

A further plan is for a national opinion poll on tourists' attitudes towards the areas they are visiting. The poll will not deal directly with environmental issues. Instead, it will try to assess travellers' perceptions of the cultures of the countries in which they take their holidays.

The thinking behind the poll is that the more tourists understand and appreciate the places they visit the more likely they are to want to preserve the natural, cultural and architectural environment.

"There is a fear about holidays which makes us want to recreate our own culture when we go abroad," Orosz says.

She believes, however, that the more people travel, the more secure they feel and the reader they are to involve themselves in cultures other than their own. "Tourists have come of age. Simply going abroad is not enough anymore," she says.

Europe's green investment market looks set to grow by leaps and bounds in the coming decade, supereasing the US market's place for environmentally conscious investors to put their cash.

Pending EC legislation, Europe's dense population and the opening up of eastern Europe will bring substantial business opportunities in the environmental sector. That makes the beneficiaries attractive long-term investments by industry specialists.

Research and information systems, which remain limited in Europe's green investment market, should all improve in coming years. Better investment and, presumably, better returns should be available to investors interested in the environment.

Europe's green investment market is still in its infancy. Britain – where most of the activity takes place – saw its first green fund launched just four years ago. And while several more have appeared since then, the UK green unit trust market is still only worth about £240m – a fraction of the £55bn UK market.

Most European financial capitals offer at least a couple of green funds, and there are signs of increasing activity – albeit at a slow pace.

In the US, where environmental legislation has been in place for longer, green investment is a more mature market. The potential for further investment profits is being hit by concern over the economy, and environmental regulations are even being blamed for slowing economic growth.

Investment analysts are therefore turning their attention to European environmental legislation. The European Commission currently has under its aegis about 250 directives, rulings or recommendations concerning the environment. The directives will have to be implemented into law by member states.

Rovin Technology, the UK investment adviser, believes western Europe's environmental goods and services market – worth \$65bn (£36bn) in 1988 – will more than double in value to stabilise at \$140bn "some years into the next century". The US market, already worth \$100bn in 1988, will stabilise at \$120bn, it says.

The business boom will mean investment opportunities in such sectors as waste management, air and water treatment and recycling, and investment companies are showing signs of renewed activity after

Hilary de Boerr explains why Europe's green investment market is set to take off

Moment of truth

The European environmental market for goods and services
Projected market size
By country 1995 (\$bn)

France \$14.5

UK \$17.5

Germany \$26.1

Italy \$9.7

Spain \$3.8

Rest of EC \$5.2

Netherlands \$4.3

Source: Rovin Technology Partners, CEST Reports, Feb 1991

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Netherlands \$4.3

Source: Rovin Technology Partners, CEST Reports, Feb 1991

Total market

\$57.5bn 7.7% \$63.1bn

Ground decontamination \$1.3bn 17.9% \$2.5bn 34.3%

Air pollution control \$1.2bn 5.8% \$2.5bn 34.3%

Water/waste water treatment \$16.5bn 10.7% \$27.6bn 43.8%

Waste management \$27.1bn 5.9% \$36.1bn 59.8%

Source: Rovin Technology Partners, CEST Reports, Feb 1991

1990 % growth per annum 1995

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Irying

Manchester, Swansea and the North to celebrate the millennium

They were ringing the bells in Manchester last night and illuminating the sky with fireworks to celebrate the city's selection as UK City of Drama in 1994. Add on the cost of the lobbying and the promotional literature which earned the award and Manchester will have spent already a good chunk of the £200,000 grant it received yesterday from the Arts Council to spend it on its way.

But the whole Arts 2000 programme, under which a different part of the UK hosts a specialist arts festival in the year running up to the millennium, is more about prestige and confidence than cash. Manchester currently has the chutzpah to go for the big events, like hosting the Olympics, and its plans to regenerate the reputation and vitality of the city through boosting drama is just part of its ambitions. Next month it is holding a major festival of Expressionism and in the summer the annual festival of art and television will be enhanced by a £1.2m three-year sponsorship from the local brewer, Boddingtons.

Against such commitment, built on a thriving theatrical base, the rival claim of Sussex stood little chance, although selecting a region which has almost totally ignored the arts in the past would have triggered a much greater change in attitude and made more impact on the local population. However the imagination and co-operation which took Sussex to the short list should ensure that the theatrical life of the county is permanently improved.

Yesterday's awards ceremony, hosted by Lord Palumbo, chairman of the Arts Council, and originator of the scheme, brought the artistic enthusiasm of the regions to London's South Bank. It made you realise that, despite the proximity of the West End and the big national companies, London hardly needs its own artistic renaissance.

Swansea saw off challenges from Kirklees and Nottinghamshire to be chosen as City of Literature and Writing in 1995. The fact that this spreads the scheme to Wales undoubtedly played a part, but Swansiders prepared an imaginative programme, covering two languages, plus an international dimension.

The request by the council of a fine Edwardian building in its stockards area as a National Centre for Literature also impressed the judges. Swansiders' approach seems very down to earth. It pledged yesterday that it will incorporate in its plans the best ideas on offer from Kirklees and Nottinghamshire.

The north, England upwards of Yorkshire, is to be the Region for the Visual Arts in 1996, at the expense of Glasgow, Bradford and Hampshire, who were also short listed from among the down applicants. In this case the selectors went for an area with big ambitions but little past achievement. The region now plans to open much needed art galleries across its wide open spaces, a landscape which played a big part in its proposals.

Arts 2000 seems to have caught the popular imagination, at least that of local councillors. Years dedicated to architecture, photography, opera, etc, will begin to offer soon.

Antony Thorncroft

TELEVISION

A contrast of cultures

Dear heavens, don't Americans, or an awful lot of them, make you cringe? Their obsessive self-regard is so embarrassing. Last week's *40 Minutes* (now run by a woman, incidentally) was about a "Wild Man Gathering" for chaps who wanted to "get in touch with their feelings". They spent a weekend in the country living in tents, playing games in the woods, sitting around the camp fire, and wearing silly hats. Other countries call it Scouting For Boys but in the US this is called "male bonding". To be fair, no self respecting Scout would be likely to weep to camera with the readiness of this little lot. It was yet another vivid example of the fixation on introspection among Americans today, a place where psychopathology ("I want to know about me, me, me") and the woman's movement ("Never mind about anyone else, the world is unfair to me, me, me"). Behind the programme, there seemed to be some idea that the "real man" movement is a reaction against feminism, but the more you watched the clearer it became that the feminism that have these men exactly where they want them. "There's something about having this man come up behind you" said one of the Men "and you can feel his whiskers, and his arms around you, and he's telling you he loves you and he's fond of you, that's what we need". To be just like women, in other words.

*
Compare that with the picture of a national culture presented in *The Germans*, a series beginning on Channel 4 tomorrow evening. In part, of course, the contrast may come from the different approaches of the producers, but there is a society as a society which is troubled because it is wrestling with the problems of today. Germany seems to be hunting for a cultural identity which is hidden somewhere in its past, whether in the church, politics, or social issues. Perhaps *The Germans* is too predictable in its approach, but that is unlikely to be masking the broad picture desperately inaccurate. Give a bunch of Germans these two programmes and ask them to choose one society to live in, and the bright and lively ones would surely opt for the US. Of

out Walls on Channel 4, the first of five "conversations" about the "fin de siècle" with Saul Bellow floating in some high glass tower in Chicago, flanked by Conor Cruise O'Brien and Mario Vargas Llosa. Bellow, who has always been a bit of an Eeyore, seems to get more pessimistic with age. He began the programme by asserting that for the first time in the history of the republic parents now doubt that their children will live as good a life as they have (do they?) and later made it clear that it is the demagogues of "multiculturalism" and the awfulness of "political correctness" which induces gloom. But the producers had no trouble in bringing us people such as writer David Rieff who see matters in an entirely different light. The point is there is a place where psychopathology ("I want to know about me, me, me") and the woman's movement ("Never mind about anyone else, the world is unfair to me, me, me"). Behind the programme, there seemed to be some idea that the "real man" movement is a reaction against feminism, but the more you watched the clearer it became that the feminism that have these men exactly where they want them. "There's something about having this man come up behind you" said one of the Men "and you can feel his whiskers, and his arms around you, and he's telling you he loves you and he's fond of you, that's what we need". To be just like women, in other words.

*
Compare that with the picture of a national culture presented in *The Germans*, a series beginning on Channel 4 tomorrow evening. In part, of course, the contrast may come from the different approaches of the producers, but there is a society as a society which is troubled because it is wrestling with the problems of today. Germany seems to be hunting for a cultural identity which is hidden somewhere in its past, whether in the church, politics, or social issues. Perhaps *The Germans* is too predictable in its approach, but that is unlikely to be masking the broad picture desperately inaccurate. Give a bunch of Germans these two programmes and ask them to choose one society to live in, and the bright and lively ones would surely opt for the US. Of

course a very, very bright German might say "If you really wanted us to begin to understand about these societies you should have screened open-ended studio discussions with the speakers against black backgrounds, instead of all those busy-busy street scenes which told us so little. You could have called them *After Dark*".

*
Possessors of Astra satellite dishes will find that transmitter 26 is currently carrying advertisements for something called "The Adult Channel" which, we are told, will open at 10pm, nights, transmitting from midnight until 4am, seven nights a week. Those interested in a regular supply of the sort of soft porn which is being illustrated in the advertisements, a nippish arousal seems to constitute an awfully large proportion - must write to a Bristol address with a cheque for £28.50 for six months or £50 for a year. Two thoughts are prompted. First, £50 for a single channel transmitting four hours a day, compares badly with the cost of

BBC television. BBC1 transmits about 20 hours a day and BBC2 about 16.5. A colour licence costs £7. Thus the cost-per-hour of the Adult Channel, if my arithmetic is right, will be about seven times the cost of BBC television. 3.40 instead of 0.5p - and the BBC chucks in five radio networks for nothing. Secondly, having watched the supposedly "adult" material put out on Astra by the Dutch and Germans on Saturday nights, and occasionally Fridays, and assuming this is even a vaguely accurate guide to what is available to the new Adult Channel, I wouldn't be able to stand it. The Germans have a regular strand, something like *The Corrie* on R4, in the Tyne with lots of lederhosen and regular spanking; this seems to set both the standards and the pattern for everything else. The joy and manipulative nature of the sex is about as far removed from (say) the truly erotic bed scene in *Don't Look Now* as it is possible to be. Even in the more serious movies sex rarely has

anything to do with love, sensuality, or passion; it is unimaginative, repetitive, and gormandisingly boring.

*
How does Channel 4 continue so successfully to spread abroad the notion that it is a "special" channel, showing radically different material from other channels, dealing largely in innovation and catering mainly for minorities? Of course it gets low viewing figures, but is that on its own a good enough argument? Consider this evening's schedule as displayed in *Radio Times*. It begins with *The Oprah Winfrey Show*, a chat show imported from the US, and goes on to a repeat of *Leisure And Hardy*. Then comes another American series, *Ken And Alice* (Channel 4) has always screened more cheap American imports than any other channel). *Tonight With Jonathan Ross* is the most flippant and superficial chat show anywhere. The British television is saying something. It is followed by *Channel 4 News* which is good but would not look out of place on other channels. *Brookside* is a

soap opera which attracts some 3.5m viewers, about 25 per cent of the ratings achieved by *Coronation Street* and *EastEnders*. *Travelog* is a travel programme much like other travel programmes. *Dispatches* a good current affairs series, much like others. *He-Play* is a series of 15-minute dramas by new writers, an admirable idea, but one used by BBC2. *Golden Girls* is another American comedy and *The Secret Cabaret With Simon Drake* a variety show. *Drop The Dead Donkey* (another repeat) is very funny, but the sort of comedy which might never appear on any channel. At 11.30 with 291 Cbs we finally come to an example of material unlikely to be screened elsewhere, a sort of back talent show. *The Jonathan Ross Show* last week and Ross explained what a jolly big star she is in India. The London audience just laughed. After Ross had shown a clip of her jerking her big hips in sequined shorts, no pants, they laughed some more. Perhaps the public is a bit less biddable than the doom merchants believe.

Christopher Dunkley

ARTS



"Wild Man Gathering", (left): American men are intent on getting in touch with their feelings; while in Germany the hunt is on for a cultural identity: Prince Louis Ferdinand of Prussia would be heir to the German throne, if there was one

London Sinfonietta, Glass and Larrocha

QUEEN ELIZABETH HALL/ROYAL FESTIVAL HALL

The London Sinfonietta has been criticized more than once over recent seasons for the narrowness of its programming - for keeping faith too exclusively with the composers of the post-war generation with whom its reputation was established, and in doing so failing to nurture as wide a range of younger composers as they might have done.

The Lindberg piece was at once far more ambitious and demanding. It was commissioned by the Ensemble Intercontemporain and first played by the group a year ago; the 23 instruments are augmented by a battery of electronic keyboards and sampled sounds. There are recognisable Parisian fingerprints - the synthesised skitterings patented at IRCAM and the discomfiting unison doublings of live and electronic tones - but they are contained within a lucid if fractionally overlong scheme that is packed with the big gestures, the real ideas, that make Lindberg's music fascinating and rewarding.

The proper happy ending to such an enterprising, sparkly delivered programme would of course have been a revelatory experience, a sequence of performances bringing into the spotlight young composers of fully rounded individuality and assurance. It wasn't quite like that; only Lindberg's substantial piece *Joy* seemed to be stamped with authority and stylistic confidence, while David Horne's *Out of the Air*, first heard in Birmingham last year, impressed again for its sustained fluency rather than its striking ideas.

The remaining composers linked, it seems, by an attachment to Tanglewood, where Knussen is a guest conductor - generally worked within a middling post-modern

idiom that was as hard to pin down as it was unforgettable. In Rob Zuidam's *Dinamismo di caccia al quipapapio* the music was streaked with hints of brassy Dutch minimalism; for Detlev Galpert's *Maehler/Skizze* the mood was dark, compacted and expressionist, while John Gibson's *Flight of Fancy* was a suite of uncomplicated character pieces that had Coplandesque hints of wide open spaces.

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The very last two adjectives which could have been applied to Philip Glass's solo piano recital in the Royal Festival Hall last week would have been fascinating and rewarding; that Glass should feel the financial or artistic need to embark on such a gruesome enterprise was the only point of interest. He is a competent pianist, no more, and his playing was spoilt with memory lapses as he rifled through a series

of arrangements drawn from his music of the last 15 years.

Taken out of context Glass's work seems more schematic than ever, though one is left with some admiration for his scoring, which evidently provides an edge and muscularity to the textures that his pianism could never imitate. Perhaps a more brilliant performer might have enlivened the textures, added light and shade, teased out inner parts; but then more brilliant pianists would be unlikely to concern themselves with such warmed-up musical gruel.

Andrew Clements

Alicia de Larrocha is now a member of a select group of pianists, those whose solo recitals attract substantial numbers of people to the Festival Hall. The limpid beauty of her playing brings with it an uncompromised dedication; this seems to be at the heart of her artistry. The piano reveries with a feeling of what one can only call civilisation, so that their importance seems out of proportion to their length and weight.

Over the years Miss de Larrocha seems to have become an ever more patient exponent of the "Fandango by candlelight" and the pulsating rhythms of "El pelote" - she is of course incomparable, the pianistic equivalent of Victoria de los Angeles in her ability to enrich these lovely but slight piano reveries with a feeling of what one can only call civilisation, so that their importance seems out of proportion to their length and weight.

Over the years Miss de Larrocha

simple line-shaping, concentration on colour-shading: these were the features, and the delights, of her Haydn F minor *Andante* and *Variations* and her Beethoven D major ("Pastoral") Sonata, Op. 28. It is hard to describe both performances without making them sound placid, lacking in dramatic vitality; and hard to do justice to the shining musicality with which they were imbued, which gave the impression - rare, wonderful illusion! - that the notes were singing themselves, free of all editorial interference.

Upon these composers Miss Larrocha sheds a light that is her own.

In Granados - on this occasion one of the best-known numbers from the *Coplas* Suites plus "El pelele" - she is of course incomparable, the pianistic equivalent of Victoria de los Angeles in her ability to enrich these lovely but slight piano reveries with a feeling of what one can only call civilisation, so that their importance seems out of proportion to their length and weight.

Over the years Miss de Larrocha seems to have become an ever more patient exponent of the "Fandango by candlelight" and the pulsating rhythms of "El pelote". The climax is built with infinite control, over a broader, steadier span, but there seems no loss of coruscating vitality in the fingerwork. Precious pianist, precious experience.

Max Loppert

by William Gaskill, with a cast including Michael Rogers, Ramon Raus, Peter Schmitz and Jeffrey Guyton (St Clements Church, 423 West 46th St, 279 4200). From the Mississippi Delta: Endesha Ida Mae Holland's possibly autobiographical play about a young woman who blazes her way from rebellious prostitute to Ph.D. Jonathan Miller directs Jacqueline Williams, Sybil Walker and Cheryl Lynn Bruce (Circle in the Square Downtown Theater, 159 Bleecker St, 254 6330). Born in the R.S.A.: Barney Simon's play, directed by Michael LaPolla, about the conflicting demands of loyalty facing blacks and whites in contemporary South Africa (Judith Anderson Theater, 422 West 42nd St, 741 5542).

• *La Gioconda*: Harris Berlinsky plays the title role in a revival of the Sprech play, presented in an early English version by Charles Laughton and directed by Eve Ashton (Bouwerie Lane Theater, 330 Bowery, 677 0050).

• *Ticketron* answers inquiries and sells tickets for a wide range of theatre performances (246 0102).

MUSIC
Metropolitan Opera 20.00 James Conlon conducts Der fliegende Holländer, with a cast including James Morris, Matti Salminen, Gary Lakes and Janis Martin. Tomorrow: L'elisir d'amore (362 2640).

Opéra Comique 19.30 William Christie conducts Lully's *Alys*. Also Fri, Sat and Sun (4286 8883).

• *A Comedy of Errors*: Shakespeare's comedy directed by Charles Wuorinen, based on themes by Mozart. Season runs

daily except Mon till Feb 23 (870 5570).

PARIS

Salle Pleyel 20.30 Carlo Maria Giulini conducts the Orchestre de Paris and Chorus in Verdi's Requiem, with Cheryl Studer, Florence Quivar, Gösta Winbergh and Roberto Scanduzzi. Also tomorrow and Sat (4583 0796).

Tomorrow in Salle Gaveau: a tribute to Lily Laskine, the French harpist (4953 0807).

Palais Garnier 19.30 Ballet de Marseilles in Roland Petit's production of *Sleeping Beauty*. Daily till Sun (401 3839).

Théâtre des Champs-Élysées 20.30 Yo-Yo Ma, Paul Meyer and Emanuel Ax play music for cello, clarinet and piano by Brahms. Tomorrow: Rudolf Barshai conducts the Orchestre National de France in music by Schoenberg, Liszt and Lortzing. Fri: Alban Berg Quartet. Sat: Imogen Cooper plays Dvorák's Piano Quintet Op 81 with the Chilingirian Quartet (4720 3837).

Auditorium, Forum des Halles 19.30 Peter Eötvös conducts Philippe Fénion's new opera *Le Chevalier Imaginaire*, based on Cervantes and Kafka, also Fri. Fri in Châtelet: Lieder recital by Lucia Popp (4028 2640).

Opéra Garnier 19.30 William Christie conducts Lully's *Alys*. Also Fri, Sat and Sun (4286 8883).

PRAGUE

Tonight's Prague Symphony Orchestra concert at the Smetana Hall, conducted by Vladimír Válek, features the premiere of a new Peter Martin's work to a specially commissioned score by Charles Wuorinen, based on themes by Mozart. Season runs

San-Saëns and Beethoven (u. Prasne 2, 232 5858). The National Theatre's repertoire includes a new production of *La bohème* conducted by Oliver Dohnanyi. The Smetana Theatre has *Madama Butterfly* (tonight) and *Rienzi* (Fri).

For pre-booking and information about other events, contact city centre ticket agencies (Bohemia, Na Prikope 16, 228738, or Melantrich, Wenceslas Square 38, 228714) and theatre box offices.

Talking Heads

COMEDY THEATRE

Whatever else may be said about Alan Bennett's *Talking Heads*, it certainly isn't funny. Adjectives that come to mind are racist, cruel, condescending and bilious. It is also quintessentially English. *Talking Heads* has the authentic English whinge; if there is anything to complain about, complain - not because you think something might be done about it, but because of the satisfaction of making the complaint.

That may be unfair. Bennett's three monologues, part of a series first shown on television, are plainly meant to be about loneliness; in particular, the loneliness of the lower middle class, women who are not married and away who see their expectations fading away. As you might expect from Bennett, the flavour is northern, dour: it is as if the second world war is still going on. The English are enjoying adversity; having a good laugh about it, or a good cry, as the case may be.

People who saw the series on television have told me that it worked very well. I can report only on the stage version. The trouble is that it lacks both satire and sympathy. The formula is mechanical. It may well be true, for example, that many English people have resented the post-war influx of blacks and Asians to this country. It is inadequate, however, to make sniggering jokes either about the immigrants or reactions to them by the indigenous community.

That is what Bennett does all the time in this triplet. They sell mangle in the Post Office or "I smelled curry on my Woman's

European Cable

FINANCIAL TIMES

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Wednesday January 29 1992

CBI adds to the gloom

THE UK economy "is probably bumping along the bottom", the Bank of England declared back in August. Yet even the Bank has been proved over-optimistic. Mr Lamont must now concede that there was no recovery in the second half of last year. Moreover, employment, investment and output are still falling, bumpy and painfully. The room for cutting interest rates may be small; but what little there is should be taken as soon as possible.

The Treasury's optimism has been sustained by a convenient myth: that media gloom is deepest just when the recovery is under way. But yesterday's gloomy Confederation of British Industry survey has put the last firmly back into the optimists' court.

It would be wise, the cautious may argue, to view this CBI survey with a pinch of salt. No one knows what might be influencing those who completed it: election nerves, a desire to influence the government or the previous night's television news. But this is not an excuse that the Treasury can employ. The CBI has long pushed the advantages of forward-looking confidence surveys over backward-looking official figures. But no one has more enthusiastically backed this view than Britain's beleaguered chancellor.

Economic sense

The Treasury's faith in CBI surveys does, in fact, make good economic sense. In recent decades, there has been a very close relationship between changes in its business confidence index and changes in output. While the CBI's business confidence index was rising, from -26 in July to +2 in October, this economic relationship also had considerable political appeal. All of which explains why the latest fall in its confidence index, back to -24, is so worrying, both for the government and the economy. Taken at face value, it suggests that manufacturing output will fall throughout the first half of this year. The government looks set to fight an election after the longest post-war recession, and before the recovery has begun.

This forward-looking CBI survey is already behind the times. Over the past few months, a pall of gloom has engulfed the UK economy, matched by the rise of economists to revise down their forecasts for 1992. It is easy to see why: non-oil output fell in the three months to November, compared with the previous three; retail sales fell in December and are expected to fall again in January; high debts and painfully high real interest rates have cut consumer confidence; even the fall in last year's trade deficit, to its lowest level since 1986, was largely caused by depressed demand for imports.

Wreaking damage

This combination of sluggish demand and depressed animal spirits is wreaking damage that will persist long after the election. More companies are expecting to cut investment and employment this year, citing uncertainty about demand as the main reason. The only good news is that increases in producer costs and prices are at their lowest recorded level in the past 30 years.

On economic grounds the case for lower interest rates is compelling. Easier monetary policy would reduce the damage to the real economy that will be inherited by whoever wins the election. Moreover, there is room to cut spending, remain more than a pence above its effective floor against the D-Mark, and almost 10 pence above its official floor.

The government should cut rates and sell pesetas until either to start charging for the use of the roads, or relieve train operators of responsibility for the railway tracks.

The first option cuts no ice with the roads lobby. Organisations such as the British Road Federation say motorists in the UK already cover more than the full cost of the road network through the taxes they pay.

They have a point. On current forecasts, the special fuel tax levied on fuel used by road vehicles is expected to raise £1.5bn this year, and vehicle excise duty another £3.1bn. The total of £13.9bn is more than double the £6.1bn forecast to be spent this year on the building, maintenance and policing of roads.

Excluded from this assessment, however, are the so-called social costs of motoring. The Department of Transport says the costs to society of road deaths and injuries was £5.8bn in 1990, a frequently cited study by the Confederation of British Industry has put the social costs of road congestion at £15bn, and, in accordance with the widely accepted "polluter pays" principle, the green-tinted Environmental

ship of Swedish companies. As for Mrs Cresson, her fascination with 1980s-style conglomeration no doubt reflects a fondness for that other outmoded beast from the 1980s memory, the heavily subsidised national champion. Profits from the French nuclear and telecoms industries will presumably now provide a life-support system for French electronics in such a way as to avoid running foul of European competition policy.

Difficult trick

The first snag in all this is that the conglomerate trick is an exceptionally difficult one to pull off. Companies that seek to diversify away from troubled core businesses all too often botch the takeovers and end up with more weak businesses. British Aerospace is a classic case in point. The initial fall in the share prices of Procordia and Matra at the prospect of having to absorb the respective problems of Volvo and Matra's London office was feeling the fall-out of the US treasury bond scandal.

As far as the case for national champions is concerned, the focus of the argument has now switched from the United States to the Far East. Yet this ignores the fact that some of Asia's highest-growth economies have achieved their success precisely by inviting foreign multinationals to generate the lion's share of the growth. And the payment of subsidies, whether explicit or hidden, usually proves to be a debilitating distortion for the domestic economy in question.

One common feature, apart from the presence of powerful political or business figures in the driving seat, is that these deals offer new homes or partners for troubled companies. A large question mark hangs over future strategy and operations at Volvo, for example, where the car business has been deep in the red. Hachette faces heavy losses at La Cine, the bankrupt television station. The limping partner in Mrs Cresson's visionary high-tech grouping, meantime, is Thomson's loss-making electronics business.

Nationalistic sentiment

There is also a powerful defensive and nationalistic strand running through these deals. Part of Mr Gyllehammar's case for putting Procordia together with Volvo lies in the protection it would afford against foreign predators following the lifting of restrictions on foreign owner-

ship. Londoners, like many young Londoners, are going to spend the weekend with relatives – in their case, 115 miles away in Birmingham, Britain's second biggest city.

They consider two ways of getting there. If they go by train, the cheapest available second-class fare is £23 return, making £46 for the two of them. If they jump into Sue's Peugeot 205 and drive, the petrol for the round trip will cost them £11 – less than a quarter of the cost of the rail tickets.

Not surprisingly, they choose to drive.

Inadvertently, Alex and Sue have just stumbled upon the reason why the government is having so much difficulty privatising British Rail. The trouble is, few but the rich can justify the cost of catching a train where road transport offers a realistic alternative. Consequently, rail's share of the UK passenger travel market is a miserable 6 per cent, and the railways do not make money.

Superficially, it seems odd that rail travel should be more expensive than driving. The cost of moving large numbers of people in a single train should be much less than the cost of moving the same number of people in hundreds of separate road vehicles.

The explanation lies in the fact that when a rail passenger buys a ticket, he or she contributes not only to the cost of operating the train, but to the cost of the railway tracks, signals and stations, too. The marginal extra cost of a motorist's journey, conversely, is limited to the cost of the fuel consumed: the road is provided by the government.

It is this disequilibrium that has undermined the viability of railways the world over. Wherever governments provide roads that are free at the point of use and there is enough space left to drive on them, passenger railways are subsidised or struggling, or both.

The implication is that, if railways are to become profitable – and in doing so, play a part in easing the world's worsening transport crisis – governments will need either to start charging for the use of the roads, or relieve train operators of responsibility for the railway tracks.

The first option cuts no ice with the roads lobby. Organisations such as the British Road Federation say motorists in the UK already cover more than the full cost of the road network through the taxes they pay.

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Teething trouble

The European Bank for Reconstruction and Development's first equity investment in a privately owned eastern European company – Hungary's Microsystem – looks to be less than a textbook case of how to harness international entrepreneurship.

Microsystem approached Salomon Brothers International for help with a small equity private placement last May. EBRD, which had hired Salomon's European investment banking chief Ronald Freeman to head its own merchant banking operation, also got involved. All went well until Salomon's London office began feeling the fall-out of the US treasury bond scandal.

Upset by the lack of commitment and high turnover of Salomon's staff working on the deal, Microsystem chairman Peter Vadasz complained to Lord Young, the former UK cabinet minister and Salomon director, who had introduced him to the firm in the first place. Vadasz said Salomon's handling of his placement resembled something written by Kafka, and its "irresponsible, cynical and unacceptable" behaviour was damaging his company.

The appeal to Mrs Thatcher's former troubleshooter seemed to do the trick. Salomon plumped its own pocket to make up the difference, enabling its partner EBRD to close its first equity investment in eastern Europe, and everyone is smiling again.

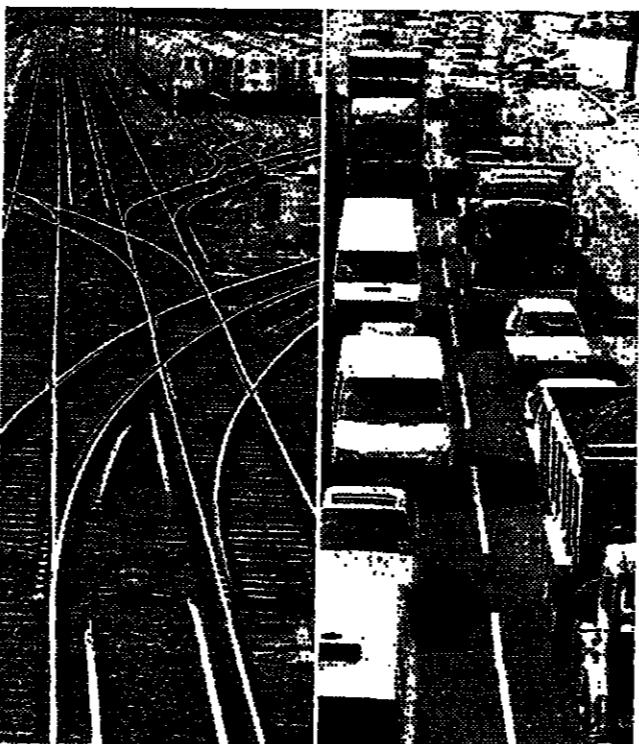
But it may take a little longer to repair Salomon's reputation in an area where it was supposed to reign supreme.

Bat's life

It was one of those cruel coincidences. On the very day that Labour launched a poster campaign to ridicule Norman Lamont by adorning him with

Richard Tomkins argues that road travel in the UK has built-in cost advantages over rail

When fare is not fair



UK ROAD AND RAIL INVESTMENT £m (constant 89/90 prices)

	86/87	87/88	88/89	89/90	90/91*
Road	1,639	1,712	1,856	2,054	2,291*
Rail	515	620	628	715	806*

*estimated out-turn

Source: Department of Transport Report 1991

Transport Association, a lobby group, estimates that road users should be charged £2.3bn a year to reflect the environmental damage they cause.

By comparison, the social costs imposed by rail travel are small: yet the absence of a road pricing structure encourages people to make as much use as possible of their cars to justify the high initial outlay made in acquiring them.

Worse, the absence of charges for road use has created an adverse climate for rail investment by distorting decisions on the relative merits of road and rail schemes.

Under Department of Transport rules, the case for rail investment is judged solely according to commercial criteria.

An investment will only normally proceed if the fare revenue it generates delivers a financial rate of return of 8 per cent or more.

In the case of new road schemes, however, the absence of a pricing structure means that commercial criteria cannot be applied. Instead, the Department of Transport carries out a cost-benefit analysis to see whether the road should

be built.

Put simply, this means adding up the potential benefits to road users (mainly, savings in drivers' time, savings in vehicle operating costs, and reductions in accidents); giving them a notional monetary value; and then calculating whether this value delivers an 8 per cent return on the cost of the scheme.

Railways are doubly disadvantaged by this system, first because the appraisal of rail schemes excludes any consideration of benefits to users of non-users, and second, because the appraisal of road schemes puts a value on only the positive aspects of roadbuilding – not the negative ones, such as environmental damage.

Thus, road schemes proliferate while investment in big rail projects is scarce. Absurdly, in rare instances where the government decides that it wants to proceed with a rail project even though it fails the normal commercial test – as with the recent decision to approve the east-west London CrossRail scheme – it uses a road-style cost-benefit analysis to justify the project instead.

In the case of new road

schemes, however, the absence of a pricing structure means that commercial criteria cannot be applied.

The institute's analysis

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is not worth the cost.

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LETTERS

SIB findings on life assurance policy terminations challenged — and 'polarisation' defended

From *Hugh Scarfield*

After three consecutive issues of the FT ("Life policies 'are overpriced' and 'Tied agents are overactive in life policies", January 21 and 22), the trouble with my article is that January 26, "Tied agents and the public", is the only reference I made to the Securities and Investments Board-sponsored investigation into early term life insurance. The analysis of life assurance policy I seemed to me there was a fundamental error in the investigation and I examined the Norwich Union figure included in the survey.

Our first year termination rate in 1990 was 2.6 per cent for 10- and 25-year endowments — a very reasonable figure. The figure included in the analysis of the Norwich Union showed a rate three times higher than this. This has confirmed my view that the investigation is flawed and I suggest no further conclusions should be drawn from it.

Hugh Scarfield,
general manager and actuary,
Norwich Union,
25-27 Survey Street,
Norwich NR1 3TA

From *M D Ross*

Sir, In recent articles, sweeping generalisations have been made about the life assurance industry, which require challenge. First, among the leading life offices such as Scottish Widows large rates are at nothing like the levels referred to. Some 60 to 70 per cent of our policyholders stay over a 20-year period. They get remarkable value for money as do many who for varying reasons cancel their policies.

Minch is made of the high front-end selling costs of life products. The leading life companies over the years have helped create considerable investment in UK industry through saving via life and pensions products. It is quite absurd to criticise life offices for successfully achieving that while complaining about lack of sales of other products for polarisation at all. It would not take too much effort for distinctions between products to be blurred.

For example, where one plan products such as pensions, unit trust contracts, unitised unit trust contracts, unitised with profits contracts, etc?

Polarisation should have nothing to do with product type. It is up to the consumer to make do so would serve only to confuse the consumer and could eventually weaken arguments for polarisation at all. It would not take too much effort for distinctions between products to be blurred.

Over recent years the tax system has changed, away from favouring regular long-term savings through pooled investment vehicles. It is time to redress the balance. It is not disputed that the life industry charges for its services. What we do argue is that cost comparisons must be fairly based. We see nothing about disclosure of charges under other savings vehicles such as banks and building society accounts. What charges are hidden away? How do real rates of return compare with those provided by life products and unit trusts?

Little has been said about

that because of a seemingly blinkered concentration on life office charges and nothing else. This cannot be right and what we seek is not only fair comparison but also balanced debate.

M D Ross,
managing director,
Scottish Widows Fund
and Life Assurance Society,
15 Dalkeith Road,
Edinburgh EH16 5BU

From *Ms Joanne Hindle*

Sir, Your leader, "Life policies oversold", argues for unit trusts to be released from "the shackles of polarisation". But surely the purpose of polarisation is to help consumers identify and determine whether or not it is acting on behalf of its client or the product provider — independent or tied.

Polarisation should have nothing to do with product type. It is up to the consumer to make do so would serve only to confuse the consumer and could eventually weaken arguments for polarisation at all. It would not take too much effort for distinctions between products to be blurred.

Over recent years the tax system has changed, away from favouring regular long-term savings through pooled investment vehicles. It is time to redress the balance. It is not disputed that the life industry charges for its services. What we do argue is that cost comparisons must be fairly based. We see nothing about disclosure of charges under other savings vehicles such as banks and building society accounts. What charges are hidden away? How do real rates of return compare with those provided by life products and unit trusts?

Little has been said about

Charges on overdue money

From *Mr B J McGinty*

Sir, Further to your article on companies' financial policies (January 27), in a number of European countries, for example Germany and Sweden, charged interest on monies not paid to their suppliers by the appropriate due date.

This is a significant benefit to small companies which, if they do not receive payment from their customers, can charge as much as 8 per cent over the prevailing bank rate. It is therefore advantageous for the larger companies to pay bills promptly as their interest charges on bank overdrafts are below this level. The absorption of this principle into British company law would, I believe, dramatically improve both confidence and liquidity in business.

B J McGinty,
Court Farm House,
Bishampton,
Worcestershire WR10 2LX

A right way to beat exhaustion

From *Mr Dennis Richardson*

Sir, Why do most motor vehicles in the UK have the exhaust pipe positioned on the near side? This causes inconvenience and near-asphyxiation to people on the pavement when there is a slow-moving line of traffic.

If all right-hand drive vehicles had the exhaust pipe on the off side the gases would be expelled into the middle of the road, which would be more acceptable to pedestrians.

Manufacturers, please note.

Dennis Richardson,
Sussex Lodge,
Blenheim Close,
London, SW20 9BD

Fax service

Letters may be faxed on 071-873 8888.

They must be clearly typed and not hand-written. Please fax machine for best resolution.

A taxing type of conundrum

From *Mr Alex Greene*

Sir, Reading "Lex ('US' tax", January 25) leaves me asking this question: Why is a part of British industry moaning about the lack of capital allowances, which would reduce its taxable profits, while another part is saying that its taxable profits are too low, resulting in unreduced advance corporation tax (ACT)?

Never mind the voters' lack of interest in the niceties of corporation tax, the chancellor, too, must be rather bored by the topic. Maybe if one of the leading protagonists in the anti-UK lobby had not got rid of his UK paper and retail earnings and if others had not over-distributed to save their skins, sympathy might be extended.

Mr Greene,
32 Glen Road,
Fleet, Hampshire GU18 9QB

Fiscal policy: better on auto pilot or using a steering wheel?

From *Mr J C Dow*

Sir, Mr Samuel Brittan's remarks (Economic Viewpoint, January 23) that fiscal policy is fashion again. He goes on to hope that we will not go back, also, to the (as he sees it) benighted practice of varying fiscal policy according to the needs of the situation (providing stimulus in a slump, and restraint in a boom). As a survivor from an age when that was normal, may I comment on each of these points?

First, I am not sure that — even when presented as such — fiscal policy was dedicated to long-term aims. Whatever the theory, an evaluation of fiscal intervention suggests that the impact of policy varied a lot, year to year. I doubt whether — in Samuel Brittan's phrase — the economy was, in fact, then flying on fiscal auto-

pilot. Perhaps it would be more true to say that the authorities did not think that the short-term impact of fiscal policy was important and did not pay attention to it, and made economic decisions on this basis without being aware they were doing so.

The experience of these years was not a complete success. In the three years before 1988, a powerful boom built up. Output grew too fast (3.5 per cent, then 4 per cent, then in 1987 nearly 5 per cent); stock exchange prices rose 70 per cent and the current balance slid into worsening deficit. The lesson perhaps is not that we should lash the steering wheel in one position and not use it, but that we should learn to drive properly.

Applying that lesson to the present position would mean that the provisions of the coming budget should depend on how bad the prospects are. If the government continues to expect that the economy will quickly recover on its own, it can surely make no case for a

soft budget. Only if no strong recovery is expected in 1993 — as, I am afraid, seems possible — could a good case be made.

What seems to me highly desirable in any case is that the government should not ignore the short-term impact of what it does, but should rather describe and defend it (the Treasury's forecasting machine could easily produce estimates).

Abandonment of this discipline during the last decade has surely been retrograde. In fiscal policy, governments have in their hands a somewhat powerful weapon, and it is right that they should say each year what they are going to do with it. Mistaken forecasts and mistaken judgments would still be made, but openness is some protection.

J C Dow,
Reform Club, London SW1

PERSONAL VIEW

The four commandments of industrial progress

By **Douglas Fraser**

The performance of British industry when compared with its overseas competitors improved significantly during the 1980s, but is still well below that of the best, and is falling behind again. Against this background, it is relevant to ask how public-sector bodies such as the National Economic Development Office (Ned) can make the most effective contribution to improving the performance of Britain's industry.

The first is to change and improve. In individual companies this is outlined in the following section. First, complacency has to be destroyed, perhaps by imminent bankruptcy or the loss of a big contract. Second, there needs to be a leader with a clear vision of what can and should be achieved. Third, there needs to be an understanding of that vision and commitment to it throughout the organisation. Fourth, the organisation requires the wherewithal to bring about the changes envisaged, including a climate of economic stability. Exactly the same process applies at the level of an industry, or indeed of a nation. It may not be generally appreciated how far the UK has gone down this road, nor how far it has yet to go.

In recent years, the principal shock to national complacency was the 1980-81 recession coupled with high exchange rates and an environment in which industry could not look to government as a saviour. That recession hurt the worthy as well as the unworthy. But the bruises of 1980-81 have now faded, and the current recess-

ion is preventing industry from focusing on the long-term changes that are needed to improve competitiveness still further.

As a result, there is a continuing need for uncompromising analysis of the performance of different industries to enable companies to measure themselves against the best international standards.

Over the past four years, Ned has published reports which pull no punches. Other organisations such as the National Institute of Economic and Social Affairs have also published detailed performance comparisons which challenge companies in the UK. These analyses help with the second stage of managing change — that of identifying areas for improvement.

One of the great changes in the UK since the 1980s and 1970s is the extent to which the Trades Union Congress and the Confederation of British Industry no longer seek to negotiate on behalf of all employees and all employees. While they are effective at consolidating and representing the views of their members, there is no longer a feeling that they can deliver particular actions such as imposing ceilings on pay rises.

This belief in the executive powers of institutions was codified in the engineering industry.

The involvement of a top manager and a top trade unionist in such a programme is an illustration of the third stage of improving competitive advantage — gaining understanding of, and commitment to, change throughout an organisation. Ideas for change, no matter how good, are ineffective if they are not understood, supported and adhered to by those who have to implement them at all levels.

The National Economic Development Council's Sector Groups and Working Parties involve about 500 senior industrialists and trade unionists, of whom are chairmen or chief executives of their organisations. Their involvement both increases the credibility of any

recommendations and helps to their implementation. Government is also a part of the tripartite process with trade unions and employers. Proposals which demand changes in government behaviour which are not consistent with the values of that government are as useless as similar proposals addressed to trade unions or to managers.

The fourth stage of managing change is providing the resources to implement that change. At the level of an industry this generally means skilled people and finance for investment. In the UK, significant progress has been achieved in industrial training, but the backlog of years of under-training is a challenge still to be met. Industrial profitability, although improved, is still not at the levels required for the UK to match its international competitors.

Among the resources that industry needs is the economic stability which allows managers to plan for the future with confidence. Discussions at the National Economic Development Council have helped to build an understanding of the importance of these factors.

Over the last 10 years UK industry has made progress on all four requirements for change. However, a successful transition is not one-off but a continuous process. The challenge for the UK and its institutions is to make continuous progress under all headings.

The National Economic Development Council's Sector Groups and Working Parties have sought to become one of the principal agencies that drive this process.

The author is industrial director for the National Economic Development Office.

Edward Mortimer

Failing the bread test

Islamic or not, no regime can solve Algeria's problems without a measure of popular support

the elected government? On paper they can, but what if the elected government tears up the paper, asserting that its own popular mandate is better, or clearer, or simply more up-to-date, than that of the body which invented the safeguards?

That last question is especially relevant to Algeria, where any rules set by the incumbent regime were clearly tainted, in the eyes of many of the people, by the fact that that regime itself lacked any democratic legitimacy. It is a vicious circle. Some countries have found a way out, after revolutions or coups d'état, by forming a provisional multi-party government whose members agreed on a constitution, and then getting it ratified by referendum, before proceeding to hold elections under it. But would the FIS accept such a procedure? And if it did, would it be bound by the results in practice?

What sincere democrats would hope, of course, is that over time either the FIS itself or its supporters could be convinced of the virtues of democracy and the rightness of Mr Essawi's version of Islam, so that either the FIS would accept democratic rules or its supporters would desert it. Presumably President Chadli Bendjedid hoped to achieve this by a period of cohabitation between himself as head of state and a FIS or FIS-led government, while the army was not prepared to take that risk and therefore forced him to resign.

Perhaps the army was wrong, but as a non-Algerian I do not feel confident enough to say so. What does seem clear, on the other hand, is that the arguments which convinced Mr Chadli he could not solve the country's problems without the help of a freely-elected government remain valid. What led to the downfall of the former ruling party, the Front de Libération National, was the same combination of economic, social and moral crisis that led to the downfall of communism in Russia and eastern Europe. In Mr Essawi's words, it failed the bread test.

By cancelling the elections the new rulers have at best bought time, and probably not much time. Let's hope they have a clear idea of how to use it.

For the first three weeks of this year I was an FT reader, not writer. Naturally I watched this space with keen interest, especially last week when, on consecutive days, it carried two trenchant pieces on closely-related themes. Robert Mauthner took western governments to task for condoning the coup in Algiers, and thereby failing to live up to their democratic principles. Martin Wolf argued that democracy is only a particular instance of a more general good — freedom of choice, and that democracy was incompatible with the views of "fundamentalists" — a reference to the Islamic Salvation Front (FIS), the putative winner in Algeria's cancelled elections.

I found this particularly interesting to read in the midst of a "workshop" on religious revivalism and contemporary politics. That probably sounds like some solemn gathering sponsored by the Greater London Council in the heyday of Mr Ken Livingstone. But it was not like that at all. It was a highly enjoyable, week-long seminar, organised by a remarkable body called the Iris Century Trust, which holds such events three or four times a year, always dealing with some Great Problem of Our Time. What makes the forum unusual is that the 20 or so participants ("fellows"), drawn from as wide a spread of countries as possible, are all under 40, and that they have to live together under the same roof for eight days and nights.

The Trust also recruits two "senior fellows" to guide them through the congenital mine-fields of their topic (that is where I came in), and invites "visiting speakers" to brief them on particular aspects. One of these visitors to our workshop was Hisham El Essawi, the Harley Street dentist who gained national fame by a vaifant, if in the end unsuccessful, attempt to reconcile Salman Rushdie with his Moslem critics. Perhaps predictably, he anticipated Robert Mauthner's argument, suggesting that "while the west calls upon Moslem countries to be democratic, it also sees its interests threatened by demagogic anti-democratic parties which help to sustain the army's reluctance to condemn the Algerian coup as in part a matter of self-interest, prompted by fear that a FIS government would provoke a mass exodus of westernised Algerians seeking asylum and

Germany for the first two decades of the Federal Republic — and is now illegal in Russia. Democracy works best when there is a consensus on basic principles among parties representing between them a broad majority of the electorate. When that exists, the state can afford to give equal treatment to anti-democratic parties.

In the absence of such a consensus, as in Russia, it is right to say whether Mr Essawi is a better "fundamentalist" than the fanatics, or whether Islam is more correctly interpreted as embrassing democracy than as incompatible with it. Nor could I deny that western reluctance to condemn the Algerian coup is in part a matter of self-interest, prompted by fear that a FIS government would provoke a mass exodus of westernised Algerians seeking asylum and

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INTERNATIONAL COMPANIES AND FINANCE

Fougerolle offers FF4.6bn for sector rival SAE

By Alice Rawsthorn in Paris

FOUGEROLLE, the French construction company, has mounted an offer for one of its chief competitors, Société Auxiliare d'Entreprises in a deal which values SAE at FF4.6bn (US\$2.6bn).

If the bid succeeds, it will create a major force in the French building industry - with an overall annual turnover of FF40bn - to compete against France's construction groups such as Bouygues.

Fougerolle is offering an immediate payment of FF1.100 for each SAE share, or FF1.200 a share payable in one year's time. SAE's shares, which were suspended yesterday, closed on Monday at FF7.320.

Fougerolle already owns 22.8 per cent of SAE and will have to pay up to FF3.5bn to take control of all the remaining shares. The acquisition will be financed by an increase in the capital of Financière Fougerolle, its holding

Carlton in £69m bid for Pickwick

By Jane Fuller in London

CARLTON Communications, the UK television services and production company which last autumn won the London weekday ITV franchise, is making a £69m (\$122m) bid for Pickwick Group, the distributor of videos and recorded music.

The recommended offer of 100 Carlton shares for 232 Pickwick values the target's shares at 245p each, 42 per cent ahead of yesterday's opening price of 173p. The cash alternative is 220p.

Carlton already yesterday predicted a 20 per cent increase in its consolidated net profits for 1991 to FF400m, against FF335m in 1990. It also anticipates a 6 per cent rise in consolidated sales to FF12.5bn for the year.

• Bouygues, France's biggest construction group, forecast a 5 per cent increase in net profits from FF626m in 1990 to FF630m in 1991. This estimate does not include a provision related to Bouygues' work on the Channel tunnel.

Hagen nomination ends Nedlloyd war of nerves

By Ronald van de Krol in Amsterdam

MR TORSTEIN HAGEN, the London-based Norwegian investor who controls a 27 per cent stake in Nedlloyd, was yesterday nominated to the Dutch transport group's supervisory board, ending a year-long war of nerves between the company's management and its single biggest shareholder.

Nedlloyd said Mr Hagen had pledged that his two investment vehicles, Marine Investments and DNO, would be long-term investors in the Rotterdam-based company.

Mr Hagen also promised to act in the interests of all "stakeholders", to accept the company's current strategy and to support the work of the management board.

Marine Investments said in a statement from Luxembourg that "the two companies and Mr Hagen have, however,

signalled areas in which they may want to see a change, but have accepted that this will be part of the normal process of the workings of a supervisory board".

Relations between Mr Hagen and Nedlloyd reached a low point at the annual shareholders' meeting in May, when he led a shareholder revolt that culminated in the voting-down of the company's 1990 accounts.

The move was aimed at winning three seats for Mr Hagen and his supporters on an expanded supervisory board. Mr Hagen later scaled down his demands to one seat.

Mr Hagen and Nedlloyd have clashed in the past over the pace of divesting businesses that do not belong to the group's two core sectors, ocean-going shipping and overland transport.

French computer industry thrown a lifeline

Alan Cane examines the result of six months hard bargaining between IBM and Bull

MRS Edith Cresson, the French prime minister, must be savouring her triumph. The agreements she was able to announce yesterday morning between leading French and US electronics companies suggest that six months of hard bargaining have paid off handsomely. The French electronics industry has a deal worth much more than the sum of its parts.

Group Bull, the computer manufacturer, which lost over \$1bn (£562m) last year and which cannot hope to return to profitability until 1993, expects an injection of about \$100m from International Business Machines, the world's largest computer manufacturer.

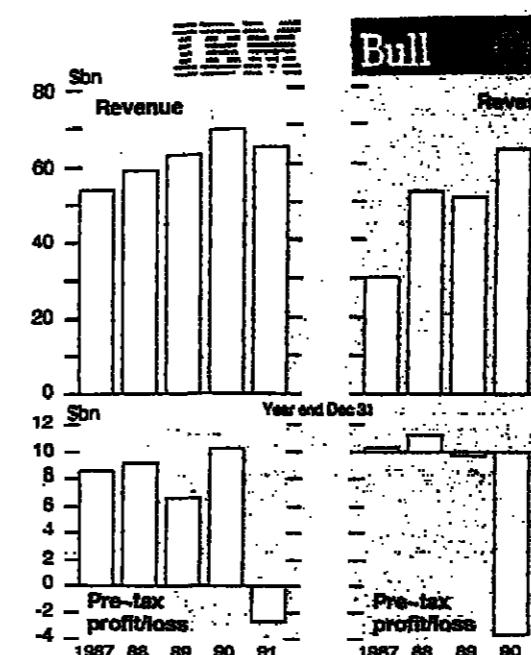
It also has access to IBM's most strategic technology, reduced instruction set computing (Risc), on which small and mid-range computers are expected to be based for the foreseeable future.

IBM will buy large numbers of portable and notebook computers from Zenith Data Systems, Bull's personal computer arm, which is struggling back to profitability.

One of the most important features of the agreement involves collaboration between Bull and IBM's Computer Design Centre, a collaboration with Apple Computer and the semiconductor company Motorola set up to design advanced personal computer chips and operating systems.

This part of the deal alone gives Bull a powerful stake in the future.

SGS Thompson, the semiconductor company in which the



bargaining with the French had been tough. "I'm very glad to be here," he added.

IBM's prize is two-fold: it will have access to the lucrative French government market, something difficult to achieve in France without equity in a French company, and it will have enhanced its European credibility before the single market takes effect at the end of the year.

It will have new markets for its Risc technology products which command lower profit margin than conventional technology and are therefore very dependent on volume sales. IBM is expected to benefit from Bull's expertise in "symmetrical multiprocessing" an advanced computing technique which is likely to be increasingly important in the future.

For Bull, the deal has a powerful industrial logic.

It has been looking for a US partner to balance the 49 per cent stake held by NEC of Japan. The Japanese company, which supplies Bull with mainframe technology, broadly welcomes the tie-up between Bull and IBM.

Mr Takehiko Inoue, NEC associate vice-president, said the company welcomed any strategic alliance that would

help the business. NEC did not want to see its investment imperilled.

Risc technology, invented by IBM about a decade ago, is an important part of open systems, the worldwide move in the computer industry towards standard compatibility.

While open systems make it simpler for customers to connect together computers from different manufacturers, they command intrinsically lower profit margins than proprietary designs and are a principal cause of the crisis in the world computer industry, IBM, with sales in excess of \$60bn, lost money last year.

Bull failed to catch the first wave of Risc products and is now trailing.

To develop Risc technology from scratch would cost many hundreds of millions of dollars.

The deal with IBM gives Bull immediate access to proven Risc technology and offers it a rapid way of catching up with the competition.

It remains to be seen how the alliance between Bull and IBM affects the future of the European computer industry.

Of the European-owned companies, only Olivetti of Italy has yet to find a strategic partner.

An agreement to merge with ICL of the UK founded two years ago on management differences. It finally collapsed when the UK company was bought by Fujitsu of Japan.

However, it is a member of the so-called Ace consortium, a collection of companies sponsoring a particular flavour of Risc technology.

Deutsche Bank plans to increase dividend payout

DEUTSCHE Bank, Germany's largest bank, said yesterday it

planned to increase its dividend for 1991 by DM1 to DM1.50 (\$3.28) per share, writes David Waller in Frankfurt.

The bank said that the decision to raise the payout reflected satisfactory 1991 profits. Last month, it reported operating profits up 22 per cent to DM5.2bn for the first 10 months of 1991 and said it expected a 23 per cent increase to DM6.3bn for the whole year.

Germany's large banks all reported good figures at the 10-month stage, a result of strong

demand for credit, high interest rates, and strong results from own-account trading. But Deutsche Bank is the only bank to commit itself to a dividend increase.

One reason why Deutsche Bank is able to raise the payout is that it took early steps to make large provisions against its uninsured exposure to the former Soviet Union.

Shareholders in Elkem tighten grip

ELKEM, the Norwegian metals producer, plans board changes which will give the company's two biggest shareholders more say in management decisions, writes Karen Fossil in Oslo.

Carlton is also interested in the distribution network for the library of programmes that it intends to build up once it takes over the former Thames television service.

The acquisition also takes it into a new area: audio tapes, which account for about 60 per cent of Pickwick's turnover.

Carlton's offer has been accepted by Pearson, publisher of the Financial Times, which owns a 20 per cent stake, and by directors and employees holding a further 5 per cent.

Mr Jebson currently holds a position on Elkem's board. He will be replaced as a director by Mr Anders Eckhoff, a law-

yer, representing Saga Petroleum, Norway's biggest independent oil company. Orkla owns 30.2 per cent of Elkem and Saga 12.4 per cent.

The board changes, already agreed in principle, are to be made formally at a special meeting called for February 3.

At last year's nine-month interim, Elkem reported a Nkr367m (\$88m) loss, before extraordinary items, against a Nkr40m deficit previously. It blamed difficult market conditions for its main products.

Elkem is currently reviewing measures to rein in costs, but

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In accordance with Condition 6(c) of the Terms and Conditions of the above issue and in compliance with the provisions of the Fiscal Agency Agreement, notice is hereby given that all the outstanding Bonds will be redeemed on March 9, 1992.

Payment of the principal amount of the Bonds will be made upon presentation of the Bonds with Coupon No. 3 and following attached, at the offices of the Fiscal Agent or any of the following Paying Agents.

Fiscal Agent: Banque Paribas Luxembourg

Paying Agents: Morgan Guaranty Trust Company of New York, London

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Luxembourg, January 29, 1992

A consortium, led by GTE Corporation, and consisting of:

C.A. La Electricidad de Caracas
T.I. Telefónica International de España, S.A.
Consorcio Inversionista Mercantil CIMA, C.A., S.A.C.A.S.A.I.C.A.
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has acquired

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through VenWorld Telecom, C.A.

Citibank, N.A. acted as financial advisor to the consortium.

December, 1991

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Accordingly, in accordance with the provision of the said instrument, the exchange subscription price of US\$1,1380 has been adjusted with effect from 29 November, 1991 to US\$1,713.

29 January, 1992

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INTERNATIONAL COMPANIES AND FINANCE

Compaq hit by price competition

By Louise Kehoe in San Francisco

COMPAQ Computer, facing severe price competition in the personal computer market, reported sharply lower income and revenue for 1991 as the company embarked upon an overhaul of its product and distribution strategies.

Fourth-quarter net income of \$7m, or 71 cents a share, was at the high end of analysts' estimates but down 51 per cent from \$33m, or \$1.50, in the same period a year ago. Compaq's fourth-quarter sales declined 10.13 per cent to \$273m from \$301m last time.

For the full year, Compaq reported net income of \$13m, or \$1.49, down 71 per cent from \$45.5m, or \$2.12, in 1990. In the third quarter, it took a \$135m restructuring charge.

Revenues for the year were \$3.3bn, a decrease of 9 per cent from \$3.6bn in the previous year.

Intense price competition, fuelled by poor economic conditions, was the largest cause of Compaq's lower revenues, the company said.

In October, Compaq realigned its top management and announced plans to launch new low-cost products that will be more competitive.

These products will include

"low-end and mid-range personal computers in each segment of the market, including desktops and portables," said Mr Benjamin Rosen, chairman. The new products will begin to emerge around mid-year, he added.

Compaq is also planning new products aimed at the Japanese market.

"In the fourth quarter we made a good start on bringing the company's costs into line with market conditions," said Mr Rosen. "Costs will be our number one priority in 1992."

Compaq is anticipating slow economic growth in the US and

Europe in the year ahead as well as relatively slow growth of about 5 to 8 per cent in the personal computer market, Mr Rosen said. "The market will continue to be very competitive in terms of pricing," he added.

Fourth-quarter gross margins improved from the previous quarter, but this was largely a result of favourable exchange rate trends, the company acknowledged.

Earlier this month, Compaq announced it had withdrawn from a technology partnership with Silicon Graphics, a workstation manufacturer.

Phelps Dodge reports sharply lower earnings

By Barbara Durr

PHelps Dodge, the world's second largest producer of copper and leading fabricator of metal products, reported sharply lower earnings in 1991 because of lower prices for copper and higher production costs.

Results were also held down by reduced prices for carbon blacks, used for toughening rubber for tyres, and fewer sales of truck wheels and rims to the recession-hit US automotive industry.

For 1991, net income was \$22.9m, or \$7.86 a share, down from \$45.9m, or \$13.12, in 1990. Sales were \$2.43bn for 1991, against \$2.58bn in 1990.

Mr Douglas Yearley, chairman, said last year's results were "gratifying in light of the state of the world economy".

He praised the mining division for its solid performance in spite of a 14 per cent drop in the average price per pound of copper to \$1.05 in 1991. The company suffered from higher production costs related to lower ore grades treated at its Tyrone mine in New Mexico, and higher striping ratios at its Morenci mine in Arizona.

In the fourth quarter, consolidated net income was \$75.2m, or \$2.15 a share, against \$102.9m, or \$2.98. This included \$3.8m after taxes from a dividend on its 16.2 per cent interest in Southern Peru Copper. Fourth-quarter sales fell to \$613.3m from \$636.1m in 1990.

US drug companies move ahead

By Karen Zagor in New York

MERCK, the world's largest pharmaceuticals company, yesterday posted fourth-quarter net profits 20 per cent higher at \$228.5m, or \$1.37 a share. Sales rose 10 per cent to \$2.3bn.

Sales growth would have been 2 percentage points higher but for the rise in the dollar exchange rate since last year, which caused lower dollar translation on Merck's 46 per cent overseas sales.

The strong performance was led by Merck's newer drugs. The company's Vasotec, Vasodilator and Prinivil heart and blood-pressure drugs and its Mevacor and Zocor cholesterol-reducing drugs, brought full-year earnings to

\$9.12bn, or \$5.49 a share, up 15 per cent from \$10.6m, or 78 cents, a year earlier.

The company took an after-tax restructuring charge in the quarter of \$3.11 a share which resulted in a fourth-quarter loss of \$297m, or \$1.89 a share.

Merck also benefited from favourable tax rates in 1991. Pre-tax earnings for the fourth quarter rose 19 per cent to \$790.7m and for the year grew 17 per cent to \$3.17bn.

The company said yesterday it was now due application for Proscar, to treat and control benign prostate disease, would be reviewed by the Food & Drug Administration's advisory panel on February 4.

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Allstate to sell Canadian operations

By Barbara Durr in Chicago

ALLSTATE Insurance, a wholly-owned subsidiary of Sears, Roebuck, the US retail and financial services conglomerate, plans to sell its Canadian operations, which include property/casualty and life insurance lines.

Earlier this month, Allstate announced it had withdrawn from a technology partnership with Silicon Graphics, a workstation manufacturer.

The move appeared to reflect Sears, Roebuck's continuing effort to restructure and focus its capital.

This month it agreed to sell a small stake, worth about \$52.4m in Selyin, the Japanese supermarket chain operator.

Mr Ray Kiefer, president of Allstate Insurance and chairman of Allstate Insurance Company of Canada, said:

"The move is in no way reflective of the financial results of the Canadian operation, which has just completed one of its most successful financial years." Sears' overall results for 1991 are due in the next few weeks.

Mr Kiefer said the company intended to seek "successful new owners." The Canadian company may sell its commercial division to concentrate on the property/casualty and life markets.

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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Marine Midland cuts loss to \$23.8m

By Simon Holberton in Hong Kong

MARINE Midland Banks, the Hongkong and Shanghai Bank's troubled US subsidiary, yesterday reported a fourth-quarter loss of US\$22.8m - sharply lower than the US\$164.3m loss declared for the last quarter of 1990.

In announcing the New York-based bank's seventh quarterly loss, Mr John Bond, Marine Midland's president and chief executive, held out hope that the result of substantial cost-cutting and rationalisation of the bank's activities might soon repair shareholders.

Despite a difficult economic environment and continuing

real estate problems, we see some light at the end of the tunnel and expect considerable improvement in 1992," he said.

For the year, Marine Midland posted an after-tax loss of \$169.8m, compared with a loss for 1990 of \$225.5m.

This is relatively good news, however, for Hongkong Bank's profits, as any improvements in Marine Midland's performance should flow through to higher earnings for its parent. Hongkong Bank is due to report its 1991 results in March.

Marine Midland ended the year with a tier-one capital

ratio of 7.66 per cent. During the September quarter, Hongkong Bank injected \$300m of additional capital into the bank. In May 1990, the bank injected \$300m into its ailing subsidiary.

Over the past two years, Hongkong Bank has embarked upon a policy of down-sizing Marine Midland's operations in the US. It has given up all pretensions to be a money centre bank and is now concentrating on retail banking and lending to small and medium-sized businesses in up-state New York and the north-east generally.

It has virtually eliminated its exposure to LDC debt, has withdrawn from vehicle financing, and is now taking a tougher line on real estate lending. These policies are reflected in Marine Midland's balance sheet, which contracted from \$20.1bn in 1990 to \$16.5bn at the end of 1991.

However, whether Marine Midland will ever be the investment bank hoped for is doubtful. By concentrating on the north-east of the US, it has opted for the role of a regional provider of finance - in a region not noted for its sparkling economic prospects.

Share sales help Advance Bank to rise

By Bruce Jacques

ADVANCE Bank Australia has become one of the few Australian banks to report earnings growth in the latest period. However, the Sydney-based bank had to rely on an abnormal gain from share sales for its progress.

Advance yesterday reported a 10 per cent rise to A\$20.6m (US\$15.4m) for the November half, from A\$18.2m. The result came on a 4 per cent increase in revenue, to A\$141.2m from A\$135.5m. The interim dividend is up from 13 cents to 14 cents a share.

The result included a A\$3.4m pre-tax profit on share sales. In contrast to most of its larger rivals, Advance reduced its bad and doubtful debt provisions by 15 per cent to A\$14.3m in the half.

Net non-performing loans were virtually static at A\$139.7m, and tax accounted for A\$12.4m against A\$10.8m. Depreciation charges eased to A\$3.3m from A\$9.1m.

Bond Corp confirms deal on university

By Bruce Jacques

BOND Corporation, the troubled Australian conglomerate once run by Mr Alan Bond, has confirmed the scheduled sale of its half-share in Australia's first private university - Bond University - to EIE International, an offshoot of the Japanese property conglomerate.

The sale was mooted last year as part of a scheme of arrangement with one of Bond Corp's main creditors, Australian Consolidated Investments.

A statement by Bond Corp to Australian stock exchanges indicated that EIE, which already controlled half the university, had paid A\$55m for the second half. This equated to book value, but was well below the A\$300m development cost of the university.

Last year, the university cut staff by 40 per cent, citing uncertainties over continued funding from EIE.

Genbel beats mining setback

By Philip Gavith in Cape Town

GENBEL, the investment arm of South Africa's second largest mining house, Gencor, overcame declining earnings in its mining and resource-based investments to lift earnings and dividends by 11 per cent in the six months to the end of December.

Distributable income rose to R82.3m (\$28.4m) from R74.5m, equivalent to a rise in earnings per share from 17.1 cents to 19 cents. The dividend was lifted by 15 cents from 13.5 cents. Earnings for the full year are expected to be above last year's.

Mr Anton Botha, managing

director, said the performance was creditable considering the fact that 44 per cent of Genbel's assets were still mining-related. This follows an active realignment of Genbel's investment portfolio in recent years, particularly away from gold and into other resource-based equities.

Mr Botha said that to be able to fulfil one of Genbel's primary roles, namely as financier to Gencor, it would probably have to raise additional capital. This would be in order to participate in some of the existing, or prospective, large capital projects in the

group, such as the Oryx gold mine, the Columbus steel project and the Alusal aluminium smelter.

He said various means of raising the finance were being examined. These included scrip dividends, borrowing and sales of existing investments.

• Gencor has announced that its R21.5 rights offer, the largest in the country's history, has been priced at R14.25 per cent discount to the market price. Shareholders are being offered 17 new shares for every 100 they hold, at a price of R10 per share. The share price is currently around R11.70.

US disk group unveils memory system

By Alan Cane

STORAGE Technology, a computer disk drive manufacturer based in Louisville, Colorado, yesterday announced a new computer memory which it believes will revolutionise the data storage business.

Called Iceberg, the new memory has been widely promoted by Storage Technology over the past three years as the answer to customers' data storage problems in the 1990s.

The principal advance is a design which should ensure the system will never fail completely. Iceberg applies tech-

niques pioneered by "fault tolerant" computer manufacturers such as Tandem and Stratus; there is built-in redundancy at points where the system could fail. There are, for example, redundant disk drives, electronics, power supplies, cooling systems, operating panels and data paths.

There is considerable intelligence built into the system. Mr Ray Poppe, Storage Technology chairman and chief executive, said: "With Iceberg, a global company will have access to its critical data virtually

24 hours a day, seven days a week."

Storage Technology's chief competitor in the memory market are International Business Machines and EMC Corporation.

The company emerged from Chapter 11 of the US Bankruptcy Code in 1989 after a troubled period in the early 1980s. It reported 1990 net income of \$89.3m on sales of \$1.14bn.

US prices for Iceberg range from \$1.3m to \$3.6m. Some 140 customers are committed to buying the new memory.

The advisory panel has appointed a working group to discuss details of commission deregulation, including the timing of implementation, over the next year.

Meanwhile, the Ministry of Finance said it had completed its review of the financial system. Reform bills to be submitted to the current Diet - parliament - session include the establishment of a financial markets watchdog, and tightening of penalties imposed on violators of the Securities and Exchange Law.

The review of barriers separating banking and securities industries, and interest rate deregulation by the ministry is also underway.

• Moody's, the US credit-rating agency, has placed the long-term ratings of Tokai Bank, a Japanese commercial bank, and its three subsidiaries, under review for possible downgrades.

Moody's said the review of Tokai's AA3 rating was prompted by the bank's "growing vulnerability to asset quality deterioration". Tokai had been involved in a series of illegal loan schemes, where non-bank financial institutions extended loans totalling Yen33bn (\$512.2m) based on deposit receipts, allegedly forged by the bank's former employee, as fake collateral.

Tokai recently announced it would take over the loans of the non-bank institutions.

Turnover rose 26 per cent to M\$354m from M\$281m, thanks to the high national level of infrastructure expenditures, which the group said was likely to remain strong this year.

Attributable profit improved 31 per cent to M\$33m, or 24 cents per share, for a 15 per cent return on shareholders' equity. The group recommended a second-half dividend of 12 cents a share, bringing the year's payout to 20 cents, down from 35 cents.

Net at S Korean banks increases to Won796.5bn

SOUTH Korea's city and regional banks' profits increased to Won1.796tn in 1991 from Won1.596tn a year earlier, according to provisional figures released by the Bank of Korea. Reuter reports from Seoul.

Aggregate profits after tax rose 12.9 per cent to Won796.5bn in 1991 from Won705.8bn in 1990. Banks' fiscal years mainly correspond to the calendar year.

South Korea currently has 13 city and 10 regional banks. Hana Bank and Boram Bank and specialised banks such as Korea Development Bank were excluded from the list.

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Malayian Cement, the Malaysian subsidiary of UK's Blue Circle Industries, lifted operating profits for the year to November by 31 per cent, to M\$80m (US\$30.1m) from M\$61m, writes Lim Siong Moon in Kuala Lumpur.

Korea First Bank had the largest pre-tax profit - Won216bn compared with Won163bn in 1990.

Shinhan Bank again recorded the highest profit after tax - Won1.76tn in 1991 against Won9.9bn the year before.

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Japanese scale down SE reform proposals

By Emiko Terazono in Tokyo

THE JAPANESE Ministry of Finance has been forced to scale down plans for liberalisation of the country's fixed stock exchange commissions, expected to be implemented as early as next year.

Recommendations by an advisory panel to the ministry urged that while Japan's was the only leading stock market where commission rates on stockbroking were fixed, liberalisation should be implemented gradually, starting with large-lot transactions.

Fixed stockbroking commissions have been blamed as the main cause of brokers' payment of compensation to favoured clients. Due to the lack of price competition, Japanese brokers chose to win the favour of large clients by offering compensation on their stock sales.

The Ministry of Finance earlier planned to revise Articles 130 and 131 of the Securities and Exchange Law, the base for the present fixed-rate of commission system. However, the review has been met by bitter opposition from the securities industry, which argues that liberalisation will lead to higher small-lot rates, thus driving individuals and other small-lot investors away from the stock market.

Mr Shogo Watanabe, chairman of the Japan Securities Dealers' Association, yesterday expressed displeasure with the advisory panel's recommendation. He said hasty liberalisation would cause serious problems.

The advisory panel has appointed a working group to discuss details of commission deregulation, including the timing of implementation, over the next year.

Meanwhile, the Ministry of Finance said it had completed its review of the financial system. Reform bills to be submitted to the current Diet - parliament - session include the establishment of a financial markets watchdog, and tightening of penalties imposed on violators of the Securities and Exchange Law.

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INTERNATIONAL CAPITAL MARKETS

Italy considers FFr10bn issue of long-dated bonds

By Tracy Corrigan

Two top borrowers may be preparing to launch offerings in the Euro-franc market.

Banki are currently bidding for the mandate to arrange a FFr10bn 10-year deal for the European Investment

INTERNATIONAL BONDS

Black dog to be launched later this year.

Italy, meanwhile, is in discussions with banks over a FFr750m issue of reverse-floating rate notes, the first use of long-dated bonds, according to market sources.

The Italian authorities are said to be considering a number of proposals for long-dated issues, possibly as long as 20 years. Italy has

become expert at raising long-dated funds, an area of the yield curve which is closed to most borrowers, having already launched long-dated deals in sterling and Ecu.

Meanwhile, the EIB is also said to be preparing an offering of floating-rate notes in the Ecu market, which would appeal to Italian investors, who already buy the Italian government's floating-rate Ecu debt, and for whom the EIB name offers tax benefits.

The General Mortgage Bank of Sweden tapped the Swiss market for the first time yesterday, with a SF100m issue of subordinated debt.

In the sterling sector, the Nationwide Building Society has issued a £50m tranche of floating-rate notes to an existing £100m issue, via Samuel Montagu.

The seven-year notes pay interest at 12% per cent minus the six-month London inter-

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
STERLING						
Nationwide Building Soc (UK)	60	(b)	98.53	1995	-	Samuel Montagu
AUSTRALIAN DOLLARS						
Toronto-Dominion (CA)	75	10	101.8	1997	2½%	Wespac Banking
EURO FRANC						
G.Nord/Edison of Sweden (CA)	100	7½	101	2002	-	Credit Suisse
Credit Agricole (CA)	75	(d)	101.4	1998	-	SBC
Swiss placement, EConvertible, €40m equity warrants. (f) Floating rate note. (g) Final terms. a) Non-callable. b) Fungible with ECU issue. (c) Subordinated issue. Non-callable. d) Reverse FFR issue. Coupon pays 12½% minus 6-month Libor. Minimum coupon 5%. Non-callable.						

Interest placement, EConvertible, €40m equity warrants. (f) Floating rate note. (g) Final terms. a) Non-callable. b) Fungible with ECU issue. (c) Subordinated issue. Non-callable. d) Reverse FFR issue. Coupon pays 12½% minus 6-month Libor. Minimum coupon 5%. Non-callable.

Burlington Industries announces IPO

By Sara Webb

US COMPANIES continue to dominate the international equity markets as those groups which became heavily indebted as a result of leveraged buy-outs in the 1980s are now turning to the equity markets again.

INTERNATIONAL EQUITY ISSUES

with initial public offerings (IPOs).

The largest IPO to be announced recently is a \$850m deal for Burlington Industries. Morgan Stanley, which took the textile group private five years ago, is now lead manager for the IPO.

Two other IPOs which have been filed are for the conglomerate Coltec, which hopes to raise about \$500m, and Foodmaker, the US fast food chain, which is seeking \$250m.

Further Percs - or preference equity redemption cumulative stock - issues are expected from the US with Tandy and MacCaw expecting to raise about \$400m and \$350m respectively.

Percs offer investors a high yield in return for limited capital gain.

Outside the US, attention is focusing on Istituto Bancario San Paolo di Torino, the Italian banking group which is due to tap the markets for an estimated \$1.25bn to \$1.5bn IPO soon, representing one of the

largest issues scheduled for the European markets so far this year.

About 40 per cent of the equity issue will be offered to international investors, predominantly in Europe.

Mediobanca, the Milan-based merchant bank, is the lead manager with S.G. Warburg and Hambros managing the offering in the UK, Indosuez managing the offering in France, and Salomon Brothers the US portion.

San Paolo will be the second bank to take advantage of the new Amato Law, under which public-sector banks can float up to 49 per cent of their ordinary shares.

Banco di Napoli launched the first deal of its kind last year, raising £400m, representing one of the

largest issues scheduled for the European markets so far this year.

About 40 per cent of the equity issue will be offered to international investors, predominantly in Europe.

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Investors fall foul of market turbulence

Robert Thomson on an unwelcome precedent created by a Japanese equity fund

WHEN Daiwa Investment Trust and Management launched its New Stage stock investment trust fund four years ago, the company and the fund's investors had few doubts that the irrepressible Tokyo Stock Market would provide profits for all.

Those expectations appeared to be confirmed in 1988, when the market swirled ever higher and there was a rush by other investment trust companies to launch funds to satisfy stock-hungry investors. But instead of generating profits, the New Stage has created an unwelcome precedent.

The net asset value of equity and bond investment trust funds fell 9.8 per cent last year, with the net assets of stock funds down from Y35,077.2bn (US\$39.7bn) at the end of 1980 to Y28,582.4bn. The value of new stock funds launched was down 43 per cent to Y8,540bn, the lowest level in six years, while the net assets of bond funds rose 18.2 per cent, reflecting the strength of redemptions.

Japan's Ministry of Finance has just allowed Daiwa to extend the life of the fund for another three years because the plunge in stock prices has pushed it below par value. New Stage was apparently the first to be given approval because, unlike some other equity funds likely to be extended in coming months, that fund was not below par value - about 2 per cent.

The ministry and the industry have agreed on the extensions in an attempt to slow a rush of redemptions by investors, the threat of which has put downward pressure on Japanese stock prices. At the same time, according to Daiwa, many investors asked for an extension because to cash in now would mean a loss of money and a loss of face.

"A lot of our investors preferred to wait for a better

result than to take what is available now. We, Daiwa, also want to prove our sincerity to our customers," Daiwa Investment Trust and Management said.

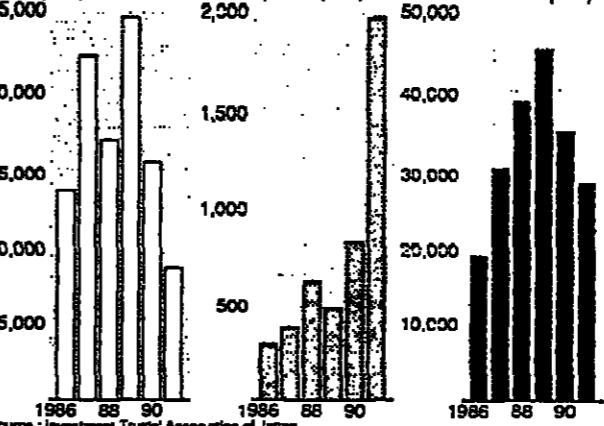
Having reached a high of 38,915.87 in late 1989, the Nikkei stock average has been languishing at around 21,000 in recent weeks. Market weakness has had three damaging effects on equity investment trusts: it has eroded the net asset value of the funds, slowed the flow of fresh funds and increased the rate of redemptions.

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Japanese stock investment trusts



which almost claimed Yamashita Securities - one of the big four brokers - as a victim. In 1985, investment trusts accounted for about 7.7 per cent of shares traded, compared with 3.7 per cent in 1990 - the funds' market influence has lessened, but fears of instability remain.

The name "stock investment trusts" is slightly deceptive as at the end of November only 49 per cent of their total monies were invested in stocks, with 17.4 per cent in bonds and most of the remainder in cash. While the weakness of stock prices has been a good reason to buy, the securities industry scandals last year also encouraged individuals to stay away. The 16 Japanese investment trust companies

are tied to securities houses, many of which were shown last year to have favoured corporate clients by compensating them for trading losses.

Mr Stephen Barber, president of MIM Investment Trust Management, one of four foreign concerns granted investment trust licences at the end of 1990, said the scandals were the "final nail in the coffin". However, if the stock market surges, he expects "self-interest would cause people to forget the scandals pretty quickly".

The Investment Trusts' Association of Japan admits the scandals have an effect, but a spokesman said the market turbulence of the past two years has taught investors a valuable lesson: "I don't think people really understood that prices could go down and that they could lose money. Maybe it's partly the fault of sales staff, but both investors and salesmen forgot that there was a risk involved."

Another association official believed that some funds are at between 60 and 70 per cent of their par value, and investors in open funds will have to decide whether to cut their losses or ride out the weakness in the market. Much depends on the course of Tokyo stock prices over the next few months, as signs of a recovery will encourage investors to stay with their funds, while indications of enduring weakness are likely to prompt increased redemptions.

Switzerland suffers setback over financial proposals

Ian Rodger on fresh controversy over plans for a national electronic stock exchange

EFFORTS to strengthen Switzerland's financial centre have received a fresh setback with the decision this week to redraft a plan to continue to deteriorate. Already, about one-fifth of Swiss share transactions are made on London's Seacq.

The decision, by leaders of the three main Swiss stock exchanges, comes only days after the canton of Zurich, which hosts the country's largest exchange and most other financial markets, confirmed its strong opposition to a Finance Ministry plan to create a federal securities law.

Both projects could cut into Zurich's approximately SF50m (US\$5.7m) in annual revenues from securities business related taxes.

However, there is growing anxiety in

Swiss financial circles that unless the exchanges are consolidated and a clear federal law established, the strength of Switzerland's financial centre will continue to deteriorate. Already, about one-fifth of Swiss share transactions are made on London's Seacq.

The project to create a national electronic stock exchange has been dogged by controversy since its 1988 launch. The initial plan was to set up a system for bond trading only, with the capacity to add on share trading at a later time. But the continuing slump in share trading volume highlighted the need to consolidate the then seven stock exchanges operating in the country. At the end of 1990, four closed, leaving Zurich, Geneva and Basle. Everyone knew only

Zurich had a future.

The project was then redefined, bringing the share trading element forward, thus offering Geneva and Basle a face-saving way of fading from the picture. The projected cost of about SF30m, became higher, not least because the exchanges were specifying the system match their efficient and reliable manual settlement procedures.

Geneva and Basle exchanges became embittered, sniping at their Zurich cousins for investing in a new building with trading floors that would be obsolete from the day they opened.

In December, Andersen Consultants, which had been hired to carry out the project, submitted a definitive plan. After examining it, the exchanges

decided the risk was too high.

"We have decided to stop for the time being the approach we have been taking," Mr Gian Pietro Rossetti, president of the Association of Tripartite Bourses (ATB), said, adding that the ATB was considering two ways forward, either to buy and adapt a system already developed for Australia's stock exchanges or to continue on the basis already started.

In either case, it would try to make better use of the substantial in-house knowledge built up when developing the software for the Swiss futures and options exchange (Sofex).

He denied claims the change of course was due to the reluctance of Zurich brokers to invest in the electronic market at this time.

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LONDON MARKET STATISTICS

		RISES AND FALLS YESTERDAY			
		Rises	Falls	Same	
British Funds		56	3	20	

UK COMPANY NEWS

BET shares fall 17p as its broker cuts forecasts

By Michiyo Nakamoto

BET, the business services conglomerate, saw its shares tumble 13 per cent to 150p in heavy trading before closing 17p down at 150p in the face of downgradings by analysts including the group's broker.

Analysts have recently turned bearish about BET and forecasts of its performance over the year to March have recently been lowered by a growing number in the City.

Last week, UBS Phillips and Drew, Warburgs, James Capel and Robert Fleming Securities all lowered their forecasts. UBS, which was considered a strong supporter of BET, cut its forecast from £158m to £130m pre-tax this year and from £170m to £140m for next year.

The sharp fall was said to

have been triggered by the decision of Cazenove, BET's broker, to follow the trend. Cazenove would not comment yesterday.

The decision by UBS to lower its forecast and reverse its position to a seller of the shares was also noted on the market as another key factor.

Analysts expressed concern about the effect of continuing slow business activity in the UK and the US on the group's services, plant and construction operations. The expected slow pace of recovery of the UK economy and BET's involvement in low end business services were not encouraging.

A further concern was the possibility that BET would cut its dividend. Mr Mark Sheppard added.

Last year when BET announced sharply lower first half profits, its shares gained 5p to 212p despite a 44 per cent fall in the FT-SE Index. Investors had been cheered at the time by the group's decision to maintain the interim dividend at 4.25p and by its improvement in the generation of operating cash.

See Lex

Eurocamp in line with rise to £8m

By Michael Skapinker, Leisure Industries Correspondent

EUROCAMP, the camping holiday company which was floated last July, yesterday reported pre-forma pre-tax profits of £8.16m for the year to end-October.

The figure, which compared with £5.65m previously, was struck on the back of a 5 per cent increase in turnover to £49m and after interest charges reduced from £2.65m to £2.00m.

Operating profits of £8.63m compared with the £8.63m forecast at the time of flotation.

The directors said the Gulf war had hampered business. Total bookings of about 70,000 camping parties in 1991 were only slightly higher than in 1990.

The company reported large increases in its business on the continent with bookings from the Netherlands and Germany up some 20 per cent and 50 per cent respectively.

Bookings from the Netherlands accounted for 21 per cent of total business in unit terms, with those from Germany making up 14 per cent.

The dividend is the 5.5p forecast in the prospectus. Pre-forma earnings per share were 21.19 (19.1p).

Mr Richard Atkinson, managing director, said: "Eurocamp's UK bookings up to the end of December last year were 15 per cent up on the same period in 1990."

AB Consultants

The recession in the construction industry dominated the half year to October 31 at Associated British Consultants.

Pre-tax profit came to £207,000, a small improvement over the second half of the previous year, but a significant reduction on the £342,000 of the comparative 1990 period.

Net turnover fell to £4.57m (£3.95m). Earnings per share came to 2.7p (7p). The interim dividend is again 2.2p.

Clarke Hooper starts to show improvement

By Gary Mead, Marketing Correspondent

CLARKE HOOPER, the international marketing services group, saw its pre-tax profits more than halve in the six months to October 31 1991, but improve over the previous year's second half.

Profit came out at £220,000 (£1.73m), generated on turnover down 5 per cent to £23.7m.

Mr Barry Clarke, chairman, said action had been taken to cut overheads by some £2m. The reduced cost base had helped to improve profitability substantially, the half year outcome comparing with £226,000 in the second part of last year.

"We are now in a better position to start integrating resources and have the opportunity to focus on the fixed

Novo well ahead at £523,000 but defers preference dividends

Novo Group, which has interests in radio and electronic capital goods and was formerly known as EMC Group, returned pre-tax profits of £528,485 for the six months to end-September.

The results, which follow the acquisition of Novo Communications in April last year, compare with £122,254 for the same period in 1990 after stripping out contributions from discontinued activities.

In the 18-month period to

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
AB Consultants	int	Apr 9	2.2	-	8.4
Assoc Nursing	int	n/a	1	-	1
Brandon Hire	int	Apr 24	1.11	-	3.33
Clarke Hooper	int	1.7	Apr 8	1.7	-
Electrox & Fowles	int	1.3	Apr 10	1.3	-
Electron House	int	1	Apr 8	1	2.25
Eurocamp	int	5.5	Apr 21	-	5.5
Partridge Fine	int	1.25	Apr 29	1.85	2.25
Saville Gordon	int	0.5	Apr 6	0.5	2.2
Shoprite	int	5.21	Apr 14	5.2	5.2

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. **On capital increased by rights and/or acquisition issues. \$USM stock. *For 18 months.

Notice of Redemption

J.P. Morgan International Finance N.V.
US \$250,000,000 Guaranteed Floating Rate
Subordinated Notes due 1997

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of May 1, 1992 ("the Indenture") among J.P. Morgan International Finance N.V. ("the Company"), J.P. Morgan & Co. Incorporated, as Guarantor and Bankers Trust Company, as Trustee that the Company has, at its option elected to redeem all outstanding Guaranteed Floating Rate Subordinated Notes due 1997 ("the Notes") on February 28, 1992 (the "Redemption Date") at 100% of their principal amount plus interest accrued thereon to the Redemption Date ("the Redemption Price") in accordance with Article Three of the Indenture and as set forth in the terms and conditions of the Notes. All conditions precedent to such redemption have occurred and subject to the receipt of the required funds, the principal and interest on the Notes will become due and payable on the Redemption Date upon presentation and surrender of the Notes together with all unmatured coupons attached, on or before the Redemption Date at the specified office of any of the Paying Agents below. The amount of any missing unmatured coupons will be deducted from the sum otherwise due for payment. On and after the Redemption Date, interest on the Notes will cease to accrue and the sole right of the holders of the Notes shall be to receive payment at the Redemption Price (including payment for a missing coupon in respect of which a deduction shall have been made from the Redemption Price as aforesaid) upon surrender of the Notes.

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CH-4002 Basle Switzerland

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Mainzer Landstrasse 46
D-6000 Frankfurt am Main 1, Germany

Morgan Guaranty Trust Company of New York
14 Place Vendome, 75001
Paris, France

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J.P. Morgan International Finance N.V.
By: Bankers Trust Company, as Trustee

Fisons plant gets licence for UK after refit

By Paul Abrahams

FISON'S, the pharmaceuticals group, yesterday said the UK's Medicines Control Agency had relicensed its refitted Holmes Chapel plant in Cheshire.

Fisons was forced to refurbish the factory after the US Food and Drug Administration (FDA) banned two products, Opticrom, a hayfever medication, and Imferon, a blood product, following the discovery of quality control problems. Before a plant can start manufacturing after refitting, it must be relicensed by the Medicines Control Agency.

Analysts expect FDA officials to visit the Holmes Chapel facilities in mid-March. They believe it may take some weeks after the visit for the FDA to license the site. Until then, the two products will continue to be banned in the US.

Last month, Fisons said the ban would reduce its profits by £65m. Shortly afterwards, Mr John Kerridge, chief executive and chairman, resigned for reasons of ill-health.

Fisons shares closed up 20p at 365p.

CU establishes joint venture in Poland

Commercial Union has become the first UK insurer to invest in eastern Europe, writes Richard Lapper.

It yesterday announced the formation of a joint venture with Wielkopolski Bank Kredytowy of Poland.

To date German, Italian and French insurers have been more active than their British counterparts in exploiting the opportunities emerging as a result of economic liberalisation in eastern Europe.

CU will set up joint ventures with WKB to market life and non-life products via the Poznan-based bank's 45 branches.

When operations begin in the autumn, the main emphasis will be on life business. Non-life activities will be mainly confined to simple lines of household insurance.

CU's investment in the project is unlikely to exceed £50m - at least in the initial stages - and it has no plans at present to develop activities in other eastern European countries.

WKB, a state-owned commercial bank set up in 1989 and which will be privatised this year, manages about 350,000 accounts.

Partridge attributes setback to Gulf war

A marked reduction in visitors from the US in the aftermath of the Gulf war hit profits at Partridge Fins Arts, the New Bond Street-based antique furniture and objets d'art dealer.

American business reduced sharply over the 12 months to end-October and was "not yet showing signs of fully returning to previous levels", said Mr John Partridge, chairman.

Nevertheless, overall business improved during the second half with prices of furniture proving particularly strong.

Pre-tax profits dived 47 per cent to £2.16m (£4.11m) on turnover down some 37 per cent to £9.64m (£13.2m). Earnings per share declined to 6.54p (11.77p); the final dividend is cut to 1.25p (1.88p), reducing the total from 3.85p to 2.25p.

A useful cross index of all FT surveys published in the above period, listed in alphabetical order and subject.

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Cost-cutting helps Electron House improve to £0.6m

By Andrew Solter

ELECTRON HOUSE, the electronic component distributor, has reported an increase in pre-tax profits from £219,000 to £600,000 on flat sales of £60.1m, against £60.5m in the six months to November 30 1991.

Mr Robert Leigh, chairman, said overheads had been cut by 5 per cent in the face of continuing adverse market conditions, particularly in the computer industry. The number of employees had fallen from 550 to 480 in the past year.

"We see a recent strengthening in order receipts that has only marginally exceeded the weakness experienced in the summer and early autumn. The argument that there is evidence of a sustainable upturn is therefore unconvinced."

In view of this economic climate, the rise in profits did no more than justify maintaining the interim dividend at 1p. Earnings per share rose to 1.68p (1.16p).

Control of working capital and lower base rates cut interest payments from £1.62m to £1.5m. Gearing, including off-balance sheet debt, was unchanged at 120 per cent.

See Lex

Colefax and Fowler dips as US margins suffer

By Michèle Nakamoto

CONTINUING sluggish retail demand in the UK and a weak dollar kept first half profits modest at Colefax and Fowler Group, the wallpaper, furnishings and fabric company.

Pre-tax profits in the six months to October 31 1991 fell from £315,000 to £250,000 in spite of turnover marginally up from £14.4m to £14.8m.

Mr David Green, chief executive, said margins had been particularly affected in the US as a result of the weak dollar as most product was shipped from Europe.

"We're not much of a price sensitive product but we decided to be reasonable rather than greedy so that hurt margins a bit," he said.

Liechtenstein deals boosted MCC profits

By Brownie Nattie

Market Communications' profit has risen 10 per cent to £1.2m up by 10 per cent. Profits, free float and dividends.

The accounts have been below expectations but the company's chairman, Mr Frank Field, said: "We have taken out of the company more than it should be taken out of it."

Mr Field said: "The last six months of old writings have been three investments."

ANS makes £0.71m and seeks funds

ASSOCIATED Nursing Homes reported a substantial half-year profit and directors are looking for a return to sustained profits and want to strengthen the balance sheet and lay foundations for further growth.

Therefore, they proposed a placing and open offer of 5.4m shares to raise £2.67m net for repaying borrowings and for a placing, capital, the placing will be on existing institutions and shareholders can clawback on a fixed basis at 120p per share.

Yesterday, the share price fell to 140p.

Mr Michael Updell, chairman, said: "Following the problems of the 1990-91 year, when a loss of £1.7m was incurred in the 36 weeks to March 31 1991, we have now turned to a profit of £200,000. That compared with £1.5m after property sales of £1.2m."

Yesterday, the share price rose to 120p (77p) but there is no interim dividend, compared with 10p no final last time.

Borrowings were being reduced and were anticipated to fall further in the coming months following asset sales.

Expenditure was planned to increase the capacity of two homes and the option will be taken by March 2 to buy Gazebo, which runs the Greenables Nursing Home, for £200,000 and settle its debt.

With the placing, 547,765 warrants will be issued on a 1-for-10 basis entitling shareholders to subscribe for shares at 175p each any time prior to September 30 1992.

Ladbroke sells stake in Berlin Hilton

Hilton International, a subsidiary of Ladbroke Group, has sold a 50 per cent stake in the Berlin Hilton, formerly the Dom Hotel in east Berlin.

Ladbroke, which bought the hotel last month, refused to name the buyer. It said, however, that it was a non-UK company. Ladbroke is thought to have paid £100m for the hotel and is believed to have sold the 50 per cent stake for £50m.

Brandon Hire warns of second half loss

The shares of USM-listed Brandon Hire slipped to 9p yesterday on news of a fall from £26.400 to £23.000 in pre-tax profits for the six months to October 31. Turnover fell by 21 per cent to £21.5m.

Directors are also proposing to amend the firm's articles to

UK COMPANY NEWS

Saville Gordon returns to the black

By Jane Fuller

JSAVILLE Gordon Group, the property, pipeline and securities trading concern, staged a recovery in the half year to mid-October, reporting pre-tax profits of £1.35m.

The outcome compared with losses of £2.42m last time following write-downs in the share portfolio and a slump in property dealing.

The main turnaround came in the securities trading division, which made profits of £240,000 (losses of £3.35m). Turnover improved to £15.5m (23.37m).

Mr Terry Hutchinson, finance director, said the division would benefit in the second half from EM Group's takeover of Thomas Robinson, the engineering company in which Saville Gordon holds about 30 per cent.

The first half of last year had been "particularly uneventful" for the securities division. This time there had been more activity and £2m of shares had been sold as the portfolio was run down.

This had helped to reduce debt to about £38m from its year-end level of nearly £42m, when gearing was more than 90 per cent.

The main profit contributor was property investment at £2.75m (2.76m). This was virtually all rental income, with dealing adding only "peanuts", according to Mr Hutchinson.

Pipeline equipment and stockholding, reflecting the group's roots in scrap metal and merchandising, was bogged down in the UK recession and saw profits fall to £636,000 (2955,000) on reduced turnover of 28.5m.

Earnings per share amounted to 0.5p (losses of 1.54p). The interim dividend is maintained at 0.5p.

Jacobs confirms disposal talks

John I Jacobs, the shipowner and shipbroker, has confirmed that it is in discussions which could lead to the sale of a part of the group.

The statement was made because of recent movements in the share price. Yesterday, the shares fell 4p to 28p.

The approach adopted,

which the company has practised over many years, was highlighted in the notes to the accounts. The alternative earnings figures were also given, printed on the same page as the consolidated profit and loss account.

Ultramar argues that since

most of its income comes from overseas, there is very little UK tax charge against which to offset ACT, and adding it into the tax charge therefore unfairly distorts the earnings figure.

"We're all in favour of improving financial reporting, but the only problem is that standardisation doesn't always work," said a senior executive in the company who was

involved in negotiations with the review panel.

Williams Holdings broke

with the guidance given under SSAP 3, which deals in part with earnings per share. It treated a series of exceptional items as asset disposals and re-arrangements as post-tax, a treatment permissible under the standard only for extraordinary items.

By treating ACT as a cost of dividends rather than a tax charge on operating profits (at the standard lay down), it reduced the tax charge by £1.2m. That had the effect of increasing earnings per share to 32.5p. Under the advised SSAP treatment, the EPS figure would have been 28.5p.

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which the company has practised over many years, was highlighted in the notes to the accounts. The alternative earnings figures were also given, printed on the same page as the consolidated profit and loss account.

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"We're all in favour of improving financial reporting, but the only problem is that standardisation doesn't always work," said a senior executive in the company who was

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Williams Holdings broke

with the guidance given under SSAP 3, which deals in part with earnings per share. It treated a series of exceptional items as asset disposals and re-arrangements as post-tax, a treatment permissible under the standard only for extraordinary items.

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COMMODITIES AND AGRICULTURE

EC ministers lack conviction on CAP reform

By David Gardner in Brussels

EUROPEAN COMMUNITY agriculture ministers yesterday agreed to continue with their year-old negotiations to reform the Common Agricultural Policy, but without any conviction that firm decisions could be reached before the dispute over farm subsidies within the Uruguay Round world trade talks is settled.

The current Portuguese presidency of the EC presented a compromise "working paper" which was vague enough not to give offence to any of the 12, but concrete enough for most member states to feel they had "something to nibble at" as a senior European Commission official put it.

Thus, the Brussels blueprint for overhauling the CAP has been kept in play and Mr Arlindo Cunha, the Portuguese farm minister, has undertaken to produce a more detailed synthesis of amendments each of



Arthur Dunkel: Due in Brussels today to hear the EC's point of view

the 12 are seeking next month. "There is forward movement," the Brussels official said, "but it is very difficult to ask them to commit them-

selves before they can see what is happening in Gatt," the General Agreement on Tariffs and Trade conducting the Uruguay Round.

Mr Arthur Dunkel, the director general of the Gatt who drafted the agriculture chapter of the Round's conclusions which the EC is trying to renegotiate, is in Brussels here today to hear the community's point of view. But all the indications from yesterday's farm council were that it has yet to settle on a unified position.

There is a fragile majority of 84 in favour of pressing on with plans to cut CAP price support and replace it with direct compensation to farmers decoupled as far as possible from the surpluses they produce, which pile up in expensive stockpiles and get dumped on world markets. The Danes, British, Dutch and Irish

take the view that a Gatt deal must come first.

But there is a more even split among member states over what needs to be changed in Mr Dunkel's "final act" paper, aimed at concluding the Uruguay Round by Easter.

Five countries - the UK, France, Denmark, the Netherlands and Belgium - want priority to be given to renegotiating the Gatt prescription that the volume of subsidised exports must be reduced by 24 per cent over the next six years. This is in addition to a 38 per cent cut in export subsidies over the same period, and is regarded as an unacceptable attempt to restrain trade.

The other seven adhere to the position defended by Mr Ray MacSharry, EC farm commissioner, that the priority is to get the direct compensation to farmers categorised as a subsidy which does not distort

trade. Mr MacSharry believes that only if the compensation is accepted as permanent - like the price support mechanism now - will it be politically saleable to all member states and the EC's 9m farmers.

Neither camp looks as though it can secure a Gatt breakthrough, much less when the EC is not presenting a united front. Mr Dunkel, the US, and the Cairns Group of 14 agri-exporters led by Australia appear equally firm on both points - but if anything marginally more so on the need to cut the volume of EC subsidised exports.

There are four meetings of EC agriculture ministers scheduled between now and the Gatt deadline, and little prospect that this division of opinion will change without intervention at a higher political level.

Producers and traders welcome milk board plan

David Blackwell on the monopoly buyer's first step along the road to becoming a co-operative

AFTER TWO years of

debate the UK Milk

Marketing Board has

this week taken the first step

along the road to becoming a

voluntary co-operative, ending

nearly 60 years of a statutory

monopoly on milk supplies.

The plans have been wel-

comed by both the Dairy Trade

Federation, which represents

dairies and processors, and the

National Farmers' Union. Both

organisations, however, were

quick to point out that there

was still a very long way to

travel.

The MMB's reluctance to

reform itself was underlined by

Mr Bob Stevens, chairman,

who prefixed the announcement

of the changes on Monday

by saying that the board

would have preferred to main-

tain the old scheme, amended

within a European context.

But the pressure on the

MMB has been steady, unre-

lenting, and from all quarters

- the dairy industry itself,

the UK agriculture ministry and

the European Commission

included. Signs that things

were at last beginning to move

emerged late last year with the

threat of a European Court

action over the board's insistence

that it held the right to buy and sell low fat, or

skimmed, milk. The board

legally holds the right of first

refusal on all liquid or whole

milk produced in the UK. But

farmers and dairies were circum-

venting the scheme by taping

into the demand for skinned

and semi-skinned milk, which has grown to take about one third of the UK market.

Mr Lopukhin said his ministry was committed to minimising the risks for foreign investors in the Russian oil industry. On February 8, the state legislature will debate a Bill that will put in place a legal framework for foreign investment. He said the passage of the Bill would not be easy, but expected legislation to be in place in a matter of weeks rather than months.

Russia needs foreign help to

kick-start its ailing oil industry.

Jointly organised by the Royal

Institute for International

Affairs and the Centre for Foreign

Investment and Privatisation.

The economic reforms initiated by the government of Mr Boris Yeltsin, Russian president, have barely touched the oil industry yet. The government has partly freed oil prices so that, in stages, they can rise to free market levels, Mr Lopukhin said. But it will be at least another two years before the sector becomes self-financing.

The state price for oil has

risen from £7.0 to £35.0 a tonne.

But western critics say that price caps in place for oil mean that, as the general rate of inflation increases, real oil prices will remain low and will not be high enough to discourage waste.

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Continued on next page

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Mid Price	Offer	="	Yield	Mid Price	Offer	="	Yield	Mid Price	Offer	="	Yield	Mid Price	Offer	="	Yield	Mid Price	Offer	="	Yield
N & P Life Assurance Ltd	7.29	-	4.0	7.29	-	4.0	7.29	7.29	-	4.0	7.29	7.29	-	4.0	7.29	7.29	-	4.0	
7- Bedford Row, London WC1R 4UJ	071-430 2348			020-74589888				020-74589888				020-74589888				020-74589888			
Life & Death	110.0	110.2	40.2	110.0	110.2	40.2	110.0	110.2	110.4	40.2	110.0	110.2	110.4	40.2	110.0	110.2	110.4	40.2	
Prosperity Fund	111.2	111.4	40.2	111.2	111.4	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	
Prosperity Fund	111.2	111.4	40.2	111.2	111.4	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	
For General Life & Death	111.2	111.4	40.2	111.2	111.4	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	111.2	111.4	111.6	40.2	
National Mutual Life	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
The Priory, Priory Rd, Hove, BN3 2BW	0462-422422																		
Managed	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Overseas Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Fixed Income	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Income Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Income Gf	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Dividend Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
With Profits	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
National Provident Institution	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
49 Grosvenor Gardens, SW1W 9HQ	071-4234202																		
Managed	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Overseas Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
For Cash	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Property Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Fixed Income	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
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For General Life & Death	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Price January 22 Next Yield 3.7%																			
Norwich United Asset Management Ltd	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
70 Grosvenor Rd, Norwich NR1 3NG	0603-622200																		
Managed	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Overseas Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
For Cash	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Property Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
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Income Fund	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
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For General Life & Death	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
Price January 22 Next Yield 3.7%																			
Providence Capital Life Assurance Co Ltd	112.3	112.5	40.2	112.3	112.5	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	112.3	112.5	112.7	40.2	
2 Barley Way, Hock, Northants NN2 7RA	020-74589888																		

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AMERICA

Dow scores record peak ahead of Bush speech

Wall Street

ALTHOUGH trading on US stock markets yesterday remained cautious ahead of the State of the Union address by President Bush, heavy demand for blue chips in the wake of good earnings reports helped the Dow Jones Industrial Average establish a record high, writes *Patrick Harrison* in New York.

At the close the Dow was 31.53 stronger at 3,272.14, eclipsing its previous all-time peak of 3,264.98 registered on January 17. Secondary indices, however, were left out in the cold. The Standard & Poor's 500 finished a slight 0.03 easier at 414.56, while the Nasdaq composite of over-the-counter stocks edged just 0.28 higher to 631.28. Turnover on the New York SE was moderate at 218m shares.

As on Monday, the markets played a waiting game yesterday, with trading overshadowed by the President's speech, which was scheduled for 8pm New York time last night. No surprises were expected in the address, and while some investors hoped for a range of measures to spur economic activity, others were fearful that an over-stimulative

package of tax cuts could revive inflation and push up long-term interest rates.

The sharp rise in the Dow stemmed from big gains in a few stocks, which were boosted by positive earnings reports. Walt Disney jumped \$9 to \$141.40 on heavy buying as investors responded positively to Monday's late announcement of a rise in fiscal first-quarter profits.

Procter & Gamble also showed a 34% to \$103 in heavy trading after reporting fiscal second-quarter net income of \$1.47 a share, higher than the \$1.36 earned in the previous year's second quarter. Merck firmed \$1.1 to \$153 in the wake of higher fourth-quarter profits.

Compaq fell \$2 to \$32.40 in turnover of 2.4m shares after the computer manufacturer reported fourth-quarter earnings of 77 cents a share, almost half the \$1.51 earned at last year's close.

Lifetime forged ahead \$4.40 to \$37.40 on news that the home healthcare group is considering to sell a substantial stake to investors.

Canada

TORONTO traded in a narrow range all session in moderate activity. The composite index finished 5.2 off at 3,623.2, while declining issues held a small edge over advances of 301 to 292. Volume was 28.1m shares. International Verifast declined 13 cents to C\$1.26. The company said it plans to offer up to 5m units at C\$1 apiece. Each unit comprises one common share and one warrant, exercisable for two years, to purchase an additional share at C\$1.30 in the first year and C\$1.30 in the second year.

EUROPE

Firm NY start helps Paris to end at 1992 high

LATE-CLOSING bourses improved on Wall Street's opening yesterday, but there were also strong individual influences to be absorbed, writes *Our Markets Staff*.

PARIS ended at its highest level so far this year, lifted by Wall Street's firm start and further evidence that 1991 corporate results were better than analysts' worst fears. The CAC 40 index ended 21.33 or 1.14 per cent higher at 1,890.60. Turnover was estimated at FF1.27bn, of which around FF1.0bn was generated by the insurer Axa. Dealers said that a block of at least 450,000 shares in Axa was crossed via Axa's broker Meeschaert, but there were no further details of the transaction. The stock rose FF1.80 to FF1.83 with 521,560 shares traded.

The most active stock yesterday was Euro Disney, which jumped FF1.30 to FF1.49.50 in 531,000 shares after West Deutsche Bank reported better-than-expected first quarter results.

The food giant BSN fell as low as FF1.053 in early trading on news that the Axa family had reduced its share of the voting rights in BSN to below 5 per cent. The stock recovered to close FF1.05 and dealers expect the stock to rise further today in the wake of its pleasing 1991 turnover figures.

MILAN eased in quiet trading ahead as investors waited for Fiat's 1991 preliminary results, due later in the day. The Comit index fell 2.37 to 545.31 in turnover estimated at 560,000 shares.

Fiat ordinary shares closed L50 down at L5,120, and rebounded on the kerb to L5,170. After the close Fiat reported a 70 per cent drop in consolidated operating profit to L365bn. Analysts agreed that the results appeared to be much worse than expectations but they were reluctant to make any further comments until the company published more details.

ZURICH heard after hours that Moody's, the ratings

gains disappeared as buyers withdrew to await the State of the Union address last night from the US president, Mr George Bush.

KUALA LUMPUR eased as investors remained cautious about taking positions ahead of the holiday next week. The composite index ended 0.71 at 569.84 after an early high of 571.17. Gains in Tokyo and a steady Wall Street overnight prompted some bargain hunting at the outset.

SEOUL ended a two-day advance with the composite index pulling back 9.15 to 665.96 in turnover of Wom417bn (Wom3.7bn). Selling was aimed at large manufacturing, financial, trading and construction stocks.

TAIWAN eased moderately after its 1992 high, the weighted index losing 28.82 to 5,312.67 as turnover decreased from T\$60.8bn to T\$49.8bn, but observers said sentiment was still optimistic, reflecting a healthy economy and a stable political situation.

AUSTRALIA rose after recovering from the sale of a large UK portfolio worth some A\$20m. The sale caused a slight weakness but the market recovered steadily during afternoon trading. The All Ordinaries index gained 10.1 to 1,626. Food group Goodman Fielder registered the highest volume of 9.4m shares after a parcel of 7m shares worth more than A\$10m was placed by New Zealand Dairy.

NEW ZEALAND undid three days of gentle rises to close lower and subdued in a market where most leaders were pegged back on reasonable volume. The NZSE 40 index receded 10.21 to 1,476.80 in turnover of some NZ\$25.5m.

While profit-taking was seen in Cheung Kong, the real estate sector still had its supporters. Hong Kong Land was among the most active stocks as it rose 35 cents to HK\$10.30.

SINGAPORE reported pressure on blue chips as the Straits Times Industrial index shed 7.64 to 1,533.28. Initial

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HONG KONG saw selective local selling after the Hang Seng index failed to break through the 4,600 level again.

The index, nevertheless, closed 31.60 stronger at 4,586.33, in turnover a shade higher at HK\$2.05bn.

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Roundup

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